

Financial Associations

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03

Services are often covered under SLAs or MOUs, but many services are not well defined.

04

GRU CEO/GM defines the cost and value of each service to make "build-or-buy" decisions.

Phones, IT, dark fiber, refuse billing. stormwater billing, Connect Free, utility taxes, etc. Fleet, inventory, risk management, HR, lobbyists, Workday, charters, payroll, etc. Fleet, IT, HR, emergency management, ROW, warehouse, labor agreements, etc.





Relationship Overview

GRU/GG TOUCH POINTS (Based on FY24 Budget and Estimations)

Relationship	FY24 Cost	Detail
GSC	\$15.3 million	Formula: proxy for property tax + electric franchise fee
Utility Taxes	\$16.4 million	Utility taxes collected by the City of Gainesville, as per state law.
Services Provided/ Received	\$9.3 million	Voted to reduce by \$1.4 million for services no longer rendered; exploring additional reductions for FY25 and beyond.
Other Services/ Unpaid Partnerships		De minimis charges; direct charges for services (warehouse, storm debris cleanup, etc.)





Phase 1: Immediate Action

Beginning February 2024









Phase 2: Actively Reviewing

Relationship	Potential Impacts	
IT	Offering two options: full service at \$5.8 million; reduced service at \$2.9 million; risk of losing revenue.	
Network Connectivity	Collect full amount for fiber services provided to GG up to \$218,000.	
Connect Free	Recommend stop collecting surcharges on connection charges; no impact to GRU.	
Streetlights	FY25 and beyond will reduce GSC by cost of streetlights; FY25 cost estimated higher than \$1.1 million.	
ROW (Right-of-Way)	Ordinance being revised; estimated increased cost to GRU between \$100,000 and \$250,000.	
FY24 Service Reductions	FY25 services and costs currently being evaluated.	





Recommendation

 Implement Phase 2 plan to modify relationships: IT, network connectivity, Connect Free, streetlights and FY24 service reductions. Evaluate Phase 3, which includes obtaining the most cost-effective services with the highest value and determining whether the best source is internal, external or GG.





Phase 3: Future Relationships

"Appropriate pecuniary factors and utility industry best practices are those which solely further the fiscal and financial benefit of the utility system and customers." – HB-1645

- GRU should obtain the most cost-effective services with highest value and determine whether the best source is internal, external or GG.
- Building new services will require start-up investments and maintenance costs.
- Incremental revenue losses will need to be offset by additional revenue or expense reductions (likely reduce service levels).





