



REQUEST FOR QUALIFICATIONS //

# CONTINUING CONSTRUCTION MANAGEMENT PROFESSIONAL SERVICES FOR MINOR PROJECTS

October 30, 2023  
FPUR-230010--GD



City of  
**Gainesville**



▶ **TOGETHER WE BUILD SUCCESS**



CONSTRUCTION

October 30, 2023

City of Gainesville

RE: RFQ FPUR-230010-GD, CONTINUING CONSTRUCTION  
MANAGEMENT SERVICES FOR MINOR PROJECTS

Dear Selection Committee Members,

The Construction Management at Risk (CMAR) delivery method provides streamlined design optimization and construction efficiency by involving the Construction Management firm in the design process. The City of Gainesville's (City) exploration of this collaborative delivery method signifies aspiration to capitalize on the benefits of this approach.

PCL will provide a highly experienced team to guide the City through the CMAR process. We will work with the City and the design engineer throughout preconstruction to provide **easy and seamless constructability review, value engineering feedback, and transparent and competitive pricing while decreasing the time to market and level of effort required by the City.** We are committed to meeting the staffing resources, and have the availability to successfully accommodate the City's needs for this contract.

Our team is built to operate at the speed necessary to get the job done, whether that be an emergency that needs to be resolved as quickly as possible, or a less time sensitive project where both efficiency and cost are the prime objectives.

**Our approach can be adjusted based on your needs and is focused on three major areas:**

- **Operations:** Our team understands what it takes to work together with your staff to identify constraints within each system, and identify solutions to minimize disruption to plant operations and maximize the efficiency of new work.
- **Schedule:** The CMAR contracting method provides many benefits, but one of the greatest can be the ability to accelerate the project schedule. We will utilize unique construction sequencing allowing PCL to create a detailed schedule completely tailored to meet the needs of the City and each individual project.
- **Cost Control:** Managing overall project cost is of paramount importance on any project. As your trusted CMAR partner, PCL takes great pride in demonstrating stewardship for your customers. We believe a robust, collaborative, value-based approach to GMP development is highly effective in controlling overall project costs.

Contract documents related to this project will be signed by Jim Holtje, PE. **We truly value the opportunity to submit our proposal and for your consideration to select PCL as your trusted infrastructure partner.**

Sincerely,

Jim Holtje, PE  
Area Manager (see corporate resolution granting signing authorization following this page)  
PCL Construction, Inc.  
813-425-1440

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# TRANSMITTAL LETTER

## PCL BY THE NUMBERS



70%

SELF-PERFORM  
CAPABILITIES



400+

WATER/  
WASTEWATER  
PROJECTS  
TOTALING  
\$8 BILLION



\$2.5

BILLION

WATER/  
WASTEWATER  
CMAR PROJECTS



4,800+

FULL-TIME  
EMPLOYEES



146

CMAR/  
COLLABORATIVE  
DELIVERY  
PROJECTS IN  
FLORIDA SINCE 1997



3,700

CMAR PROJECTS

**Minutes of a Meeting of  
the Board of Directors of  
PCL CONSTRUCTION, INC**

A meeting of the Board of Directors of PCL Construction, Inc., a Colorado corporation, was held at 10:20 a.m. MST on the 1<sup>st</sup> of February 2023 by telephone conference.

The undersigned, constituting all of the Directors of PCL Construction, Inc., a Colorado corporation, adopt the following resolution pursuant to the authority of Colorado General Corporation Law:

**Resolution:** That the following persons be appointed officers and authorized signing authorities of the corporation. Such authority shall extend to the opening and closing of corporate bank accounts when two such signatures are present. The appointments shall be for the ensuing year or until their successors are designated:

President	M. A. McKinney
Vice President/District Manager	R. Hewitt
Secretary/Treasurer	S. W. Britton
Area Manager/Authorized Signer	J. Holtje
Area Manager/Authorized Signer	A. R. Talwar
Authorized Signer	J. Newman
Authorized Signer	M. Ramos

**Resolution:** That the financial statements of the corporation for the fiscal year ended October 31, 2022 and Management Letter, were reviewed and approved.

**Resolution:** That the following persons shall be appointed Authorized Banking Agents for the purposes of administering the controlled disbursement banking functions with Wells Fargo and UMB Bank, which the Company participates in, where two signatures are required for opening and closing bank accounts, account service changes, account disbursements, and other activities as more particularly described in the bank service agreements:

M. J. Kehoe  
T. E. Kijanka  
K. L. Tartler  
C. S. Allison

**Resolution:** M.J. Kehoe, E. H. Iverson, and C. Thorkelsson, are hereby appointed Authorized Income Tax Agents for the purposes of administering, filing and signing income tax related documents on behalf of the corporation and its affiliates.

**Resolution:** The memo titled Legal Obligations & Protections of Directors and Officers, was reviewed and accepted. The corporation will distribute this memo to all new officers and directors of the corporation.

**Resolution:** D. L. Brown is hereby appointed as the Chairman of the Board.

These resolutions are effective on February 1, 2023.



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D. L. Brown, Director



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M. A. McKinney, Director



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R. Hewitt, Director

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SECTION 3.2 ▶

# PROPOSAL-REQUIRED DOCUMENTS



**REQUIRED FORM A**

(Page 1 of 2)

**RESPONDENT VERIFICATION FORM****REQUEST FOR QUALIFICATIONS****FPUR-230010-GD****Continuing Construction Management Professional Services for Minor Projects****1. RESPONDENT CONTACT INFORMATION**Legal Name of Respondent's Company (as reported to IRS): PCL Construction, Inc.

DBA: \_\_\_\_\_

Authorized Representative Name/Title: Jim Holtje, Area ManagerE-mail Address: JHoltje@pcl.comStreet Address: 1 North Dale Mabry Hwy, Suite 300, Tampa, FL 33609City, State, Zip: Tampa, FL 33609

Mailing Address (if different): \_\_\_\_\_

City, State, Zip: \_\_\_\_\_

Telephone: ( 813-425-1447 ) Fax: ( 813-961-1575 )**2. DECLARATIONS OF DEBT AND DEFAULT**a. Respondent is not in arrears to City upon any debt, fee, tax or contract: Respondent is NOT in arrears Respondent IS in arrears

b. Respondent is not a defaulter, as surety or otherwise, upon any obligation to City:

 Respondent is NOT in default Respondent IS in default**3. ACKNOWLEDGEMENT OF ADDENDA**

Respondents who receive this bid from sources other than City of Gainesville Procurement Division or DemandStar.com MUST contact the Procurement Division prior to the due date to ensure any addenda are received in order to submit a responsible and responsive offer. Uploading an incomplete document may deem the offer non-responsive, causing rejection.

ADDENDA ACKNOWLEDGMENT: Prior to submitting this offer, I have verified that all addenda issued to date are considered as part of my offer.

Addenda received (list all) # N/A

**REQUIRED FORM A**

(Page 2 of 2)

**4. LOCAL PREFERENCE** (Refer to 8.2 for qualifying information)

Local Preference requested:

 YES NOA copy of your *Business Tax Receipt* should be included in your submission if you are requesting Local Preference:**5. QUALIFIED SMALL BUSINESS AND/OR SERVICE DISABLED VETERAN BUSINESS STATUS**

(Refer to 8.3 for qualifying information)

- a. Is your business qualified, in accordance with the City of Gainesville's Small Business Procurement Program, as a local Small Business?  YES  NO
- b. Is your business qualified, in accordance with the City of Gainesville's Small Business Procurement Program, as a local Service-Disabled Veteran Business?  YES  NO

**6. FEDERAL EMPLOYMENT IDENTIFICATION NUMBER**FEIN: 20-3598843**7. REGISTERED TO DO BUSINESS IN THE STATE OF FLORIDA**Is Respondent registered with Florida Department of State's, Division of Corporations, to do business in the State of Florida?  YES  NO (refer to Part 1, 1.6, last paragraph)If the answer is "YES", provide a copy of SunBiz registration or SunBiz Document Number (# F09000003914)If the answer is "NO", please state reason why:  

---

**8. DIVERSITY AND INCLUSION**Does your company have a policy on diversity and inclusion?  YES  NO

If yes, please attach a copy of the policy to your submittal.

*Note: Possessing a diversity and inclusion policy will have no effect on the OWNER's consideration of your submittal, but is simply being requested for information gathering purposes.*

Please see attached for PCL Diversity, Equity and Inclusion Statement.

By signing this form, I acknowledge I have read and understand, and my firm complies with all General Conditions and requirements set forth herein; and,

 Proposal is in full compliance with the Specifications. Proposal is in full compliance with the Specifications except as specifically stated and attached hereto.SIGNATURE OF AUTHORIZED REPRESENTATIVE:  JPH/10/24/2023 (18:52:10)SIGNER'S PRINTED NAME: Jim HoltjeDATE: Oct 24, 2023





[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

## Detail by Entity Name

Foreign Profit Corporation  
PCL CONSTRUCTION, INC.

### Filing Information

**Document Number** F09000003914  
**FEI/EIN Number** 20-3598843  
**Date Filed** 09/30/2009  
**State** CO  
**Status** ACTIVE

### Principal Address

1711 W. GREENTREE DRIVE, SUITE 201  
TEMPE, AZ 85284

### Mailing Address

1711 W. GREENTREE DRIVE, SUITE 201  
TEMPE, AZ 85284

### Registered Agent Name & Address

NRAI SERVICES, INC  
1200 South Pine Island Road  
Plantation, FL 33324

Address Changed: 02/11/2011

### Officer/Director Detail

#### **Name & Address**

Title Director

Brown, Deron L  
2000 S. COLORADO BLVD., TOWER TWO-STE 2-500  
DENVER, CO 80222

Title Secretary, Treasurer

BRITTON, SHAWN W  
1711 W. GREENTREE DRIVE, SUITE 201  
TEMPE, AZ 85284

Title President, Director

MCKINNEY, MICHAEL A  
 1711 W. GREENTREE DRIVE, SUITE 201  
 TEMPE, AZ 85284

Title Director

Sample, Jack  
 2000 S COLORADO BLVD., TOWER TWO-STE 2-500  
 DENVER, CO 80222

#### **Annual Reports**

<b>Report Year</b>	<b>Filed Date</b>
2021	04/14/2021
2022	04/27/2022
2023	03/06/2023

#### **Document Images**

<a href="#">03/06/2023 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/27/2022 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/14/2021 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">03/23/2020 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">07/08/2019 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">03/09/2018 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">03/03/2017 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">03/18/2016 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">08/21/2015 -- AMENDED ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">02/12/2015 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">02/24/2014 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">03/25/2013 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">03/29/2012 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">06/21/2011 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">07/16/2010 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/13/2010 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">09/30/2009 -- Foreign Profit</a>	<a href="#">View image in PDF format</a>

# Required Form A

Final Audit Report

2023-10-24

Created:	2023-10-24
By:	Kristal Cohen (kcohen@pcl.com)
Status:	Signed
Transaction ID:	CBJCHBCAABAAMhZk8jD52xX002Jol0O08aUwyEN6lsn

## "Required Form A" History

-  Document created by Kristal Cohen (kcohen@pcl.com)  
2023-10-24 - 12:49:07 PM GMT
-  Document emailed to Jim Holtje (jholtje@pcl.com) for signature  
2023-10-24 - 12:50:12 PM GMT
-  Email viewed by Jim Holtje (jholtje@pcl.com)  
2023-10-24 - 12:51:21 PM GMT
-  Document e-signed by Jim Holtje (jholtje@pcl.com)  
Signature Date: 2023-10-24 - 12:52:14 PM GMT - Time Source: server
-  Agreement completed.  
2023-10-24 - 12:52:14 PM GMT

## Diversity, Equity & Inclusion Statement

We've always known that people are our greatest asset.

Construction is a complicated business, and our success requires the skills and efforts of a diverse group of people and ideas, engaged in a wide variety of activities. Our 100-plus-year tradition of construction excellence is attributable to the efforts of people from different cultures and backgrounds and with different beliefs. PCL values the additional perspectives, solutions, and ideas that come from a diverse workforce. We recognize diversity, equity, and inclusion allow us to better achieve company objectives and meet the needs of our clients.

We value diversity, equity, and are **intentionally inclusive** in the areas of:

### Talent

PCL recognizes diversity as a competitive advantage and is focused on attracting and retaining the industry's best talent through recruitment, engagement, and career development practices. This provides equitable opportunities for contribution, growth, and advancement.

### Industry

PCL delivers value for our clients by leveraging diverse, industry-leading talent charged with providing solutions through innovative thinking, partnerships, and collaboration.

### Workplace

PCL aspires to be a workplace that represents the diverse communities in which we work, striving to promote a culture that fosters a sense of belonging, equity, mutual respect, and ownership through people, processes, and programs.

### Community

PCL invests in the communities we serve, in the spirit of stewardship and volunteerism, through representation, involvement, and investment. We support community-based organizations that provide education, training, and career assistance to diverse groups of people.

PCL is an equal opportunity employer and will not discriminate against any applicant, employee, vendor or business partner because of race, religion, color, gender, sexual orientation, physical or mental disability, age, ancestry, place of origin, national origin, marital status, family status, or veteran status.

What binds us all together, regardless of jobs or personal characteristics, is a shared set of core values: honesty, integrity, respect, passion, and the development of a dynamic culture where everyone can learn, teach, improve, and add value for our customers.

**At PCL, We Choose to Include.**

**REQUIRED FORM B  
DRUG-FREE WORKPLACE**

The undersigned respondent in accordance with Florida Statute 287.087 hereby certifies that

PCL Construction, Inc. does:  
Name of Respondent

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for the drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

  
Jim Holtz (Oct 24, 2023 08:52 EDT)  
Respondent's Signature

Oct 24, 2023  
~~10/30/2023~~  
Date

**REQUIRED FORM C  
E-VERIFY CERTIFICATION FORM**

If awarded:

The Contractor shall comply with all applicable requirements of Section 448.095, Florida Statutes, including but not limited to: 1) the Contractor shall register with and use the U.S. Department of Homeland Security's E-Verify system to verify the work authorization status of all new employees of the Contractor during the term of this Agreement; and 2) the Contractor shall expressly require any subcontractors performing work or providing services pursuant to this Agreement to likewise register with and use the U.S. Department of Homeland Security's E-Verify system to verify the work authorization status of all new employees of the subcontractor during the term of this Agreement. Section 448.095, Florida Statutes, states the statute must be construed in a manner that is fully consistent with any applicable federal laws or regulations, and therefore this section does not apply to this Agreement to the extent that this section would be inconsistent with any federal laws or regulations that are applicable to this Agreement.

As the person authorized to sign the statement, I certify that this bidder complies fully with the above requirement.

PCL Construction, Inc.

Bidder's Name

Jim Holtje, Area Manager

Printed Name/Title of Authorized Representative



Jim Holtje (Oct 24, 2023 08:59 EDT)

Signature of Authorized Representative

Oct 24, 2023

Date

**REQUIRED FORM D  
CUSTOMER PROJECT HISTORY**

NAME OF RESPONDENT: PCL Construction, Inc.

Provide information for three projects of similar scope performed within the past three (3) years. You may include photos or other pertinent information. Please verify that the contact information you are providing is current and correct.

Customer Name:	Hillsborough County Woodberry Superstation		
Address:	210 N. Falkenburg Rd.		
City, State, Zip	Tampa, FL 33619		
Point of Contact:	Kelly Kiner, Assoc. DBIA	Phone Number:	813-209-3067
E-mail:	<a href="mailto:KinerK@HCFLGov.net">KinerK@HCFLGov.net</a>		
Project Description:	This project consisted of rehabilitating an existing lift station for Hillsborough County.		
Project Cost:	\$3,226,574.45		
Project Start Date:	12/8/2021	Project Finish Date:	3/14/2023

Customer Name:	South Pasco Water Treatment Plant Caustic Feed System		
Address:	18004 State Road 54		
City, State, Zip	Odessa, FL 33558		
Point of Contact:	Richard Menzies, P.E.	Phone Number:	813-929-2181
E-mail:	<a href="mailto:rmenzies@tampabaywater.org">rmenzies@tampabaywater.org</a>		
Project Description:	This project consists of modifications to the existing South Pasco Water Treatment Plant to allow additional PH adjustment through the injection fo caustic soda.		
Project Cost:	\$1,302,335.71		
Project Start Date:	8/9/2021	Project Finish Date:	10/28/2022

Customer Name:	St. Petersburg JOC		
Address:	16015 Racetrack Road		
City, State, Zip	Odessa, FL 33556		
Point of Contact:	Evan Birk, P.E.	Phone Number:	727-551-3499
E-mail:	<a href="mailto:Evan.birk@stpete.org">Evan.birk@stpete.org</a>		
Project Description:	Job orders included the repair and replacement of large existing underground valves at NWWRF, emergency repair of timber piles beneath St. Petersburg's watermain, removal of lime sludge from lagoons at Cosme WTP, and replacement of flowmeters at NEWRF. major 54" Type		
Project Cost:	\$1,903,743.29		
Project Start Date:	12/14/2017	Project Finish Date:	10/31/2020

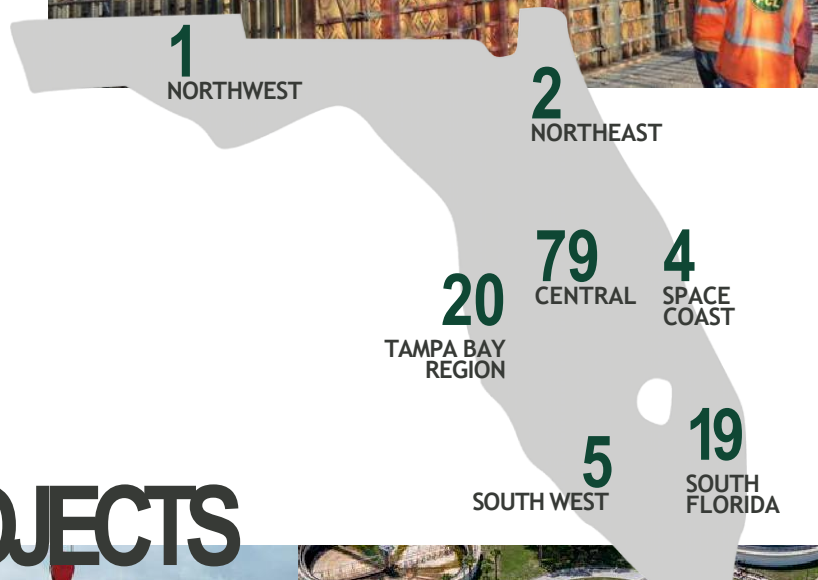
# E. MINIMUM QUALIFICATIONS



PCL meets and exceeds the minimum qualification requirements outlined in the RFQ.

- A. PCL has been providing CMAR preconstruction and construction phase services for government agencies in the U.S. since 1992 and in **Florida since 2002.**
- B. PCL has completed **2,500+ CMAR projects with a guaranteed Maximum Price.** Please refer to our examples on pages 30-32.
- C. Please refer to our experience in regard to cost estimating during preconstruction and cost control during construction on pages 16-17.
- D. Please refer to our experience in regard to tracking and reporting on pages 16-17.
- E. **PCL has access to the equipment necessary for completion of tasks assigned.** Please refer to our equipment list immediately following this page.
- F. **PCL is registered with the State of Florida, Division of Corporations to do business in Florida.** Please refer to our business license and certificate of good standing on page 34.

Formwork at the Hillsborough South County WWTP Expansion project  
Ruskin, Florida



## BY THE NUMBERS...

# FLORIDA CMAR PROJECTS

146

CMAR PROJECTS  
IN FLORIDA TOTALING  
\$2.6 BILLION







## **PCL CONSTRUCTION RESOURCES INC.**

### **EQUIPMENT INVENTORY – JANUARY 1, 2023**

With a replacement value of over \$776.6 million, we have the resources to meet the needs of all major construction projects. The capital assets of the PCL family of construction companies include 16 properties on 173 acres of land, 511,494 square feet of office space, and 422,803 square feet of warehouse/shop space.

In addition to the following list of construction equipment, the PCL fleet also includes concrete forming equipment, capitalized tools and computer / office equipment.

<b><u>QUANTITY</u></b>	<b><u>DESCRIPTION</u></b>
7	Boats/Barges
118	Buckets – Concrete, Trash
2	Buggies - Concrete
8	Compactors
58	Compressors - Air
1	Concrete Core/Drill/Test Eqp
35	Cranes/Excavators
1	Decibel Meter
459	Electrical Main Panels
145	Electrical Transformers
11	Finishers - Concrete Paving
17	Finishers - Concrete Trowels (Ride-On)
118	Forklifts
38	Generators/Light Plants
10	Heaters - Ground System
77	Heaters - LP, Natural Gas
15	Hoists - Air and Electric Tuggers, Winches
100	Light Towers
10	Loaders - Wheeled
50	Loaders - Skid Steer
36	Manlifts
46	Message Boards
5	Mixers –Mortar, Grout
3	Mowers/Tractors

F. ▶

# STATEMENT OF QUALIFICATIONS



## SECTION 3.1 - A.

# PROJECT UNDERSTANDING AND APPROACH

### THE RIGHT TEAM FOR YOUR PROJECT, DEDICATED TO THE CITY OF GAINESVILLE AND GRU:

The City of Gainesville (City) and Gainesville Regional Utilities (GRU) are seeking construction management (CM) services for continuing service contracts valued at less than \$4,000,000.

PCL Construction, Inc. (PCL) has 20+ years of experience providing CM services for civil infrastructure projects, as well as a dedicated Special Projects Division built to operate at the speed necessary to get the job done for minor contracts, whether that be an emergency that needs quick resolution or a less time-sensitive project where both efficiency and cost are the prime objectives. Our goal is to work with the City, GRU, and design engineer throughout preconstruction to provide easy and seamless constructability reviews, value engineering feedback, and transparent and competitive pricing while decreasing the time to market and level of effort required by the City. **We are committed to meeting the staffing resources, and have the availability to successfully accommodate the City with our current workload.**

**EVALUATION CRITERIA //** In accordance with the City of Gainesville's selection criteria, PCL construction is submitting with preference to water, wastewater, and pump station work. We have responded to your criteria with these specified scopes in mind.

Satisfactory completion of storm water pond and/or other large earthwork construction, experience with NPDES compliance, successful dewatering plan, OSHA compliance.

### Large Earthwork Construction



**CASE STUDY FOR A SUCCESSFUL DEEP EXCAVATION PUMP STATION AT SARASOTA LIFT STATION 87:** Construction required a 55-foot-deep excavation for the new wet well, located within half a mile of the Gulf of Mexico. Sheet piling was driven into the limestone layer 60 feet below grade to create a water-tight cofferdam, using a Kelly well for dewatering. To accommodate additional onsite piping that required excavation to 32 feet, PCL worked with the engineer to design a slide rail system to use in lieu of sheet piling, resulting in significant time savings to the owner.

## OSHA and NPDES Compliance

**Jobsite safety is PCL's top priority.** Every project has its own unique risks and exposures. PCL complies with all OSHA regulations by focusing on training, awareness, expectations, and work planning to minimize the likelihood of an incident. Every PCL project crafts its own unique project-specific safety plan that addresses potential safety issues, and keeps our people safe and compliant with OSHA requirements. PCL will provide support to on-site management, ensuring local, state, and federal laws and City policies are followed.

**PCL is well versed in the processes involved with NPDES permitting and management, and nearly all our projects require this permit.** PCL will ensure that the city's work is covered under the appropriate type of NPDES permitting and policies.



Satisfactory completion of utility installation and/or relocation including restoration, trenching, utility bypassing, dewatering, and maintenance of traffic.

## Dewatering and Utility Experience

Since 1986, PCL has delivered water and wastewater projects in Florida. We bring our knowledge and experience with Florida conditions of subsurface and dewatering aspects, as well as hurricane preparedness and recovery. We also bring and maintain a wealth of construction resources in Florida, including heavy equipment, equipment storage yards and warehouses, construction professionals, and experienced craftspeople. **PCL's experience includes both dewatering on sites with high water tables, and constructing dewatering facilities for water/wastewater treatment plants.**



**The City of Largo has been extremely satisfied with PCL's performance on the project. Their team has demonstrated a high level of skill, knowledge and professionalism. Their attention to detail and ability to quickly collaborate with City staff and our Engineer to solve problems as they arose have kept the project on track, resulting in a high-quality product. "**

Chuck Mura, City of Largo

At the Salt Lake City WRF project, the team identified several critical power feeds while drilling potholes in preparation for the site excavation. **To avoid undermining the facility's underground utilities and potentially harming the plant's primary power source, the project team created a 3-D model of the facility's current underground power and pipelines.** The model showed a clear path for the raw-sewage pipes, so the project team and the owner made the decision to relocate the lines to a less congested area of the plant. Moving to this new excavation area eliminated the risk to plant operations and provided the facility with the means to access the lines for future maintenance, all of which was completed without impacting the schedule or adding additional costs.



Satisfactory completion of water treatment or water reclamation plant equipment, building, and/or structure rehabilitation or new construction.

### PCL's History of Water/Wastewater CMAR Experience

PCL has led the CMAR delivery method for the water and wastewater industry since 2001 and you can count on us to meet your goals.

**20+** YEARS OF CMAR EXPERIENCE  
FOR WATER/ WASTEWATER FACILITIES

**St. Petersburg CMAR Continuing Services**  
Various Water/Wastewater projects for the City of St. Petersburg on a continued services contract.



St. Petersburg NWWRF Improvements

**South Central Regional Headworks Channel Rehabilitation** project

**Airport Water Reclamation Facility Phase 1 Expansion** of an existing 2.2-MGD oxidation ditch plant to a 3.75-MGD conventional biological nutrient removal facility.

**Avondale WRF Improvements** expansion to 9-MGD, including aeration equipment upgrades, clarifiers, and headworks structure.



**Kyrene Water Reclamation Facility** project, a 4.5-MGD expansion of the existing conventional WRF to a 9 MGD state-of-the-art membrane and UV technology plant.

**First CMAR project**  
Kyrene Expansion Project

2022

**Manatee County CMAR Services for Public Works Projects**



**Southern Hillsborough County Supply Expansion: Brandon Booster Pump Station**



2021

2020

**St. Petersburg NW WRF Wet Weather Capacity Upgrades**



2018

2017

2012

2008

**91st Ave WWTP UP05 Expansion Project A**, a critical upgrade to increase the plant's capacity from 204-MGD to 230-MGD.

2007

2006

**91st Ave WWTP Expansion UP01 Completion Project**, A \$160 million, 30-MGD expansion to the existing WWTP.



2004

2003

**First CMAR project at the 91st Ave WWTP** for the City of Phoenix, who continuously selected PCL as their CMAR to perform work at this facility through 2010, as evidenced above.

2001

**WHY PCL?**

PCL was an early leader in CMAR delivery in the water sector and helped shape the processes and continual advancement relevant to our industry. We will continue to bring this spirit of innovation to the City of Gainesville on your projects.

Construction Manager's approach to, and experience with coordinating and executing complex utility work schedules. Also include examples of in-field resolution of utility conflicts.

PCL's integrated construction services equip the operations staff with tools to serve our clients and deliver projects, ranging from preconstruction and pursuits, to planning, engineering, technology, and lean innovations. PCL employs CADD technicians to assist our preconstruction efforts and project teams by creating 3D CADD models. The 3D CADD models are used for identifying conflicts, facilitating logistics planning, and project stakeholder presentations. Without a 3D model, identifying project-hindering conflicts is nearly impossible on complex projects. For this reason, it is important that a system and process to create the models is in place early, allowing sufficient time to achieve accurate results without negatively impacting schedule.

# CASE STUDY

## BIM ON THE BAKER WATER TREATMENT PLANT

On the Baker WTP project, PCL's Construction Engineering Department (CED) produced a very thorough BIM model for the entire plant. The model became a critical tool for sequencing work, schedule management, clash detection, inspection coordination, and a general communication tool internally and for all the subs. Given the complexity of the pipe layout and supports throughout the plant, it became clear very early that a well-coordinated model would help eliminate a lot of the potential rework in the field.

As a result of the coordination between CED and PCL's on-site project team on the BIM model, PCL was able to install all of the electro-polished stainless pipe on site without any field welds or rework.

Construction Manager's approach to, and experience with controlling cost, schedule and scope when the unforeseen arises during construction and/or in a tight timeframe.

### Cost Control Through Iterative Cost Modeling

Our cost modeling procedure will begin at the preconstruction kick-off, where we will lay the groundwork for the collaborative approach for delivering the 30% cost model. Following the 30% cost model, PCL's preconstruction team will engage the City through constructability and best value workshops to further define and refine anticipated pricing to accompany the 60%, 90%, and Final GMP phases. Each cost phase will be compared to the previous cost phase to reconcile any differences, resulting in a complete record of the cost history of the project.

### Cost Control During Construction and Management of Unforeseen Issues

PCL's construction management costing system provides the staff with tools to properly manage the process while providing the information and reports required by the contract documents. PCL will take the approved GMP and enter it into PCL's cost management system to create the overall construction budget. As invoices are received and labor and equipment is utilized, the construction budget is updated with current transactions. The transaction register is updated weekly to track expenditures, allowing PCL to maintain our policy of fully transparent, open-book GMP management. A cost forecast is produced monthly, incorporating charges, quantities to date, and overall job progress.

PCL's construction management costing system allows for any potential unforeseen issues, field change orders, and proposal requests to be tracked. A report of all potential and active changes will be generated weekly so the project team can review the current status. This cost tracking system is linked to PCL's construction budget so that when a change is approved, the budget is automatically updated, and the team can continue to efficiently execute work for the City.




Construction Manager's approach to, and experience with, trade subcontractor procurement and management, cost control & estimating, quality control, schedule management for "fast track" projects, safety, independent total building commissioning, owner direct purchasing and sustainable design & construction.

## BENEFITS OF PCL'S SUBCONTRACTOR SELECTION

 Enhanced value during preconstruction

 Competitive bid environment

 High quality subcontractor engagement

 Local participation

### Trade Subcontractor Procurement and Management

PCL has an extensive network of subcontractor partners and we will use the following approach which capitalizes on the CMAR delivery method to provide the best-value to your projects.

#### 01 ENGAGE SUBCONTRACTORS EARLY AND SEEK LOCAL PARTNERS

Early and consistent subcontractor outreach is part of every PCL CMAR project. We look for local firms and call upon our existing subcontractor network to gather interest in the project. For this project we envision subcontractor construction work packages including the following scopes:

- > Site work
- > Grading and paving
- > Painting and coatings
- > HVAC
- > Electrical
- > Instrumentation and controls

#### 02 MANAGE SELF-PERFORM AND SUBTRADE PARTNER QUALITY THROUGHOUT CONSTRUCTION

A cornerstone of delivering value, whether through self-perform or our subtrade partners, is building with quality. Every project is making a significant investment in the community's future and PCL takes pride in putting work in place that is built to last. What this means for the City of Gainesville and GRU is that you can trust that PCL provides the best quality oversight dedicated to your projects, which will ultimately be reflected in the work put in place and the optimal functionality of the new facilities.

### Cost Control and Estimating

Managing overall project cost is of paramount importance on any project. As your trusted CMAR partner, PCL takes great pride in stewardship for the rate payers of the city we are working in. **We believe a robust, collaborative, value-based approach to GMP development is highly effective in controlling overall project costs.**

Along with a thorough understanding of the Project's scope of work, the initial project cost model is used to provide an accurate estimate. The project team will verify that the initial cost model reflects the City's and design teams' project expectations. Cost model estimates are generally prepared at 30%, 60%, 90%, and Final design milestones and cost variances are reconciled at each submittal. The Final GMP contract value will remain as is unless the City introduces additional scope.

**PCL collaborates among subject matter experts, subcontractors, suppliers, and stakeholders to establish design optimization and budget efficiency. We maintain a design development log to proactively track and price program changes, alternate systems, cost modeling, and design creep. This will provide real-time pricing input to facilitate timely decision making by the project team.**

**HOW WE DO IT:** PCL draws on proven processes, experienced teams, and a database of internal cost history while collaborating internally and externally to validate assumptions and clarify project goals.

**HOW IT SAVES TIME:** Iterative concept development and costing, transparent price modeling, and detailed design review meetings allows for free-flowing information between all stakeholders and keeps the schedule moving forward.

**HOW IT SAVES MONEY:** Using real-time material and subcontractor pricing updates allows the most cost-efficient design solutions to be established.

## OPEN BOOK TRANSPARENCY

PCL uses full open book cost models that are submitted and reviewed in detail with the City as the design drawings are developed and progress from 30% through 100% design. **Cost certainty is enhanced when the contractor is involved during the design stage which allows the design to be developed in parallel with PCL's continuous pricing input. Real-time estimating provides accurate information on what cost drivers exist as the design progresses.** Our intention for this honest and transparent approach is for the City to have confidence that they are receiving the best value, and peace of mind that PCL's capable field crews are managing the highest-risk construction activities.



### PROVIDING COST CERTAINTY - TAMPA BYPASS CANAL GATES //

PCL was recently approached by Tampa Bay Water to provide budget verification for a project with a shortage of bidders. PCL confirmed the contractor's initial price was not competitive and the work could in fact be built within the original budget provided. PCL also highlighted a contracting method that would facilitate a timely purchase order and negotiated a final price for the work that allowed Tampa Bay Water to proceed.

## Quality Control

PCL's Quality Program has several detailed check points and methods which we have developed based on the U.S. Army Corps of Engineers' three-phase inspection process. Below is a concise breakdown of the keys to building with quality.

**PREPARATORY PHASE** The preparatory phase is the period of time just prior to the initiation of a definable feature of work. During this phase, a meeting will be scheduled with PCL's project manager, superintendent, and subcontractors (as applicable), as well as the engineer and owner. The meeting will cover contract requirements, schedule, relevant specification sections, materials, equipment, hazard analysis, testing, inspection, tolerances, submittal approvals, review of RFIs, field memos, changes to the design, and installation procedures. The attendees will also verify that required predecessor work has been completed, confirm that resources and equipment are available, and provide final authorization for the work to proceed.

**INITIAL PHASE** The initial phase is the period of time when the definable feature of work is started in the field. This is also referred to as the "first work in place inspection." The initial phase meeting is scheduled with the same attendees to review minutes from the preparatory meeting and level of workmanship, compare work with approved samples and mockups, verify the adequacy of quality control, and identify any corrections that need to be made.

**FOLLOW-UP PHASE** The follow-up phase is the period of time following completion of a definable feature of work. During this phase, a thorough investigation of the work will be conducted to verify that any deficiencies have been identified and corrected prior to the start of the next phase of work.





## Schedule Management on Fast-Tracked Projects

## FAST-TRACKED PROJECTS // WERE EXPERTS

CLIFTON WATER DISTRICT MICROFILTRATION/  
ULTRAFILTRATION WTP

The Clifton WTP Improvements project was an upgrade of a conventional water treatment plant to a pressurized microfiltration/ultrafiltration membrane plant. To achieve the owner's tight schedule and avoid buying water to address demand, the team fast-tracked the design and went to GMP at 40% design. We provided the owner with a not-to-exceed price as quickly as possible so they could issue the construction NTP. **We met the owner's milestones, and construction duration was only 10 months for a 12-MGD facility.**



## LUKE 303 WRF PHASE I EXPANSION

The Luke 303 WRF Phase 1 Expansion is an expansion from the existing 0.18-MGD plant to a new 1.5-MGD plant, with construction mobilization in June 2020 and an interim milestone to treat 0.25 MGD by December 31, 2020 (six months). This project required multiple GMPs that included early equipment procurement, early mobilization on-site, and acceleration of design to make the final completion milestone, which was completed ahead of schedule. **In order to meet the 0.25-MGD interim milestone, the team expedited the purchase of a packaged treatment plant that will remain operational after the permanent plant is brought online.**

## Safety

Safety is a core value and an integral part of the culture at PCL. Our project teams' focus on safety is present within every aspect of our project execution, from the field to the office. Our safety culture is based on the concept that all accidents and incidents can be prevented. **Every employee shares this belief and incorporates this attitude into their daily work practices. Our goal is zero incidents, and we work continuously to lead the industry in developing new and innovative safety practices to help us achieve this objective.**

2023 2022 2021  
**EVR .58 .52 .62**

**TARGET  
 ZERO  
 INCIDENTS**



Our safety program is based on a philosophy of line management taking a proactive approach in identifying and controlling work place hazards. Management is responsible for planning, implementing, and monitoring safety conditions through pre-job safety instruction, training, and inspection of the work environment. Eric Winders, CSP, our safety manager, supports on-site project management, ensuring local, state, and federal laws and client policies are followed. We will conduct site inspections and will assist in site safety meetings, training, and creating the site-specific safety plan.

The PCL safety program reflects our strong commitment to provide a safe and healthy work environment. Management is responsible for planning, implementing, and monitoring safety conditions through pre-job safety instruction, training, and inspection of the work environment.

**WHILE OUR SAFETY RECORD IS CONSISTENTLY BETTER THAN INDUSTRY STANDARDS, WE CONSTANTLY STRIVE FOR OUR GOAL OF ZERO INCIDENTS ON 100% OF OUR PROJECTS.**

### Independent Total Building Commissioning

PCL has performed commissioning on thousands of systems and understands the need to engage with our owners, operators, vendors, and subcontractors to develop a detailed startup plan on paper. This is key to getting buy-in up front and understanding the impacts of each component on the system. Throughout the startup process, we are present and involved in each aspect as we troubleshoot and eliminate issues that prevent the system from operating as designed. **Whether it is as complicated as starting up a full wastewater treatment plant or as simple as commissioning a single split system HVAC system, our teams understand the critical importance of developing a well written plan, engaging the key members of each trade, and effectively communicating throughout startup to make it a success.**

### Owner Direct Purchasing

To save you both money and time, we will validate market volatility early and focus our design efforts so that we can start procurement of risky items before final design is complete. **We will also work with you and your procurement department to identify equipment for Owner Direct Purchase, which could lead to substantial savings.** Additionally, this limits the rework or redesign that might otherwise occur during construction if changes are made. Examples of items that can be procured through owner direct purchasing are concrete, rebar, piping, valves, major process equipment, major electrical gear, process instruments and controls as well as HVAC equipment.

### Sustainable Design and Construction

Florida is our home. With a push toward sustainability, our Envision-certified team member, Eric Nash, ENV SP, will help incorporate sustainability efforts wherever possible, whether required or not. PCL also has renewable energy groups dedicated to developing solutions for our clients that do not add capital costs to our projects and can provide alternative backup power systems. **PCL is working with Wade Trim on the St. Petersburg Northwest WRF Improvements project to reduce site energy requirements. We developed an approach using green energy solutions that reduces the plant's carbon footprint while providing a resilient facility. To do this we implemented recycling programs, sources sustainable materials, use electric tools and equipment where feasible, and conserve water using alternate concrete curing methods.**



**THE ENVISION WASTE SEPARATION BINS AT THE ST. PETERSBURG NW WRF PROJECT ENSURE WASTE IS DISPOSED OF PROPERLY OR RECYCLED TO PROMOTE SUSTAINABILITY.**

Satisfactory delivery of projects with limited or no laydown area and/or remote contractor parking.

PCL is accustomed to performing work in urban locations, with limited site access for material storage/laydown and parking construction equipment and vehicles.

For example, PCL performed work at Lift Station 87 for the City of Sarasota. The area of construction was very close to residential areas, environmentally sensitive areas, (Hudson Bay/Sarasota Bay), major attractions (Selby Gardens), and located directly adjacent to a three lane divided roadway. The structure footprint of the Lift Station consumed 60% of the available right-of-way, and the laydown space was very limited for any storage of equipment, materials, and parking. The team had to be very diligent with attentive planning and tracking of all construction deliveries and on-site storage locations to ensure that all components were mapped, tracked, and installed at the appropriate time.

Construction Manager's understanding of sustainable construction and the USGBC's LEED or equal rating system and its implications in the construction process.

See the previous page (20) for information on PCL's understanding of sustainable construction and the USGBC's LEED equivalent for Civil, ENVISION, as well as its implications on the construction process.

Satisfactory performance of work in a heavily occupied building or urban setting requiring continued operation without interruption.

# STATS

SUSTAINABILITY



4 ENVISION CERTIFIED PROJECTS



1 PLATINUM GOLD SILVER BRONZE PURSUING PLATINUM



6 PCL ENVISION SUSTAINABILITY PROFESSIONALS

209 LEED PROJECTS  
TOTALING MORE THAN  
\$15 BILLION

## CASE STUDY // OCCUPIED SETTING

PCL COMPLETED THE CLIFTON WATER DISTRICT MICROFILTRATION/ULTRAFILTRATION WATER TREATMENT PLANT INSIDE A FUNCTIONING OPERATING FACILITY. THE CONSTRUCTION WORK HAD TO BE PERFORMED IN A CONSTRAINED SITE IMMEDIATELY ADJACENT TO THE DISTRICT'S ONGOING OPERATIONS. THE TEAM BUILT A PLASTIC SHEETING WALL BETWEEN THE WORK AREA AND OPERATIONS AREA TO PREVENT DISRUPTIONS.



Construction Manager's approach to meeting the requirements of the OWNER's Apprentice Program.

Your goals are our goals, too. The PCL team prioritizes the training and development of our workforce. Our team's comprehensive training and employee development programs exemplify our commitment to promoting career readiness. These programs help to remove the barriers when it comes to accessing experience and enables retention and career growth for all disciplines.

**WE PROVIDE ON-THE-JOB TRAINING, INTERNSHIPS, CLASSROOM INSTRUCTION, AND MENTORING TO DEVELOP WELL-ROUNDED PROFESSIONALS AND CRAFT LABOR WORKERS.**

Our team will establish the workforce development plan within 45 days after notice to proceed is issued. The plan will meet the requirements of the City of Gainesville. Additionally, in accordance with City ordinance Number 200586, PCL understands the City's requirements for labor hours to be performed by Apprentice and Disadvantaged Workers, in order to comply with the program.



- 

**FOSTER A STRONG WORKFORCE IN THE CITY OF GAINESVILLE**
- 

**SUPPORT PROGRAMS TO INCREASE SCHOOL ATTENDANCE AND GRADUATION**
- 

**DEFINE PATHWAYS THROUGH HIGHER EDUCATION AND TECHNICAL PROGRAMS**

Commitment to comply with the OWNER of Gainesville's Local Small Business Procurement Program, as described in Section 42-400 of the OWNER of Gainesville's Purchasing Procedures, in the selection of Sub consultants and Subcontractors.

**PCL IS COMMITTED TO COMPLY WITH THE CITY'S APPRENTICE AND DISADVANTAGED WORKER REQUIREMENTS PROGRAM AS DETAILED BY THE OFFICE OF EQUITY AND INCLUSION.**

We have dedicated personnel in our estimating department that are responsible for managing the compliance process during bid time to ensure small businesses are afforded equal opportunities to participate. This includes the required advertisements, outreach, engagement, and documentation of our "good faith efforts."

PCL's project team will maximize bidding opportunities for local, small and disadvantaged businesses on your projects, as well as complying with Gainesville's Local Small Business Procurement Program, as described in Section 42-400 of the Gainesville's Purchasing Procedures for selection of Small and Service-Disabled Veteran Business Participation

Construction Manager's approach to, and experience with, complying with federal or other agency requirements, including experience with grant reporting criteria.

**WE'RE EXPERTS IN MANAGING PROJECTS WITH DIVERSE FUNDING SOURCES**



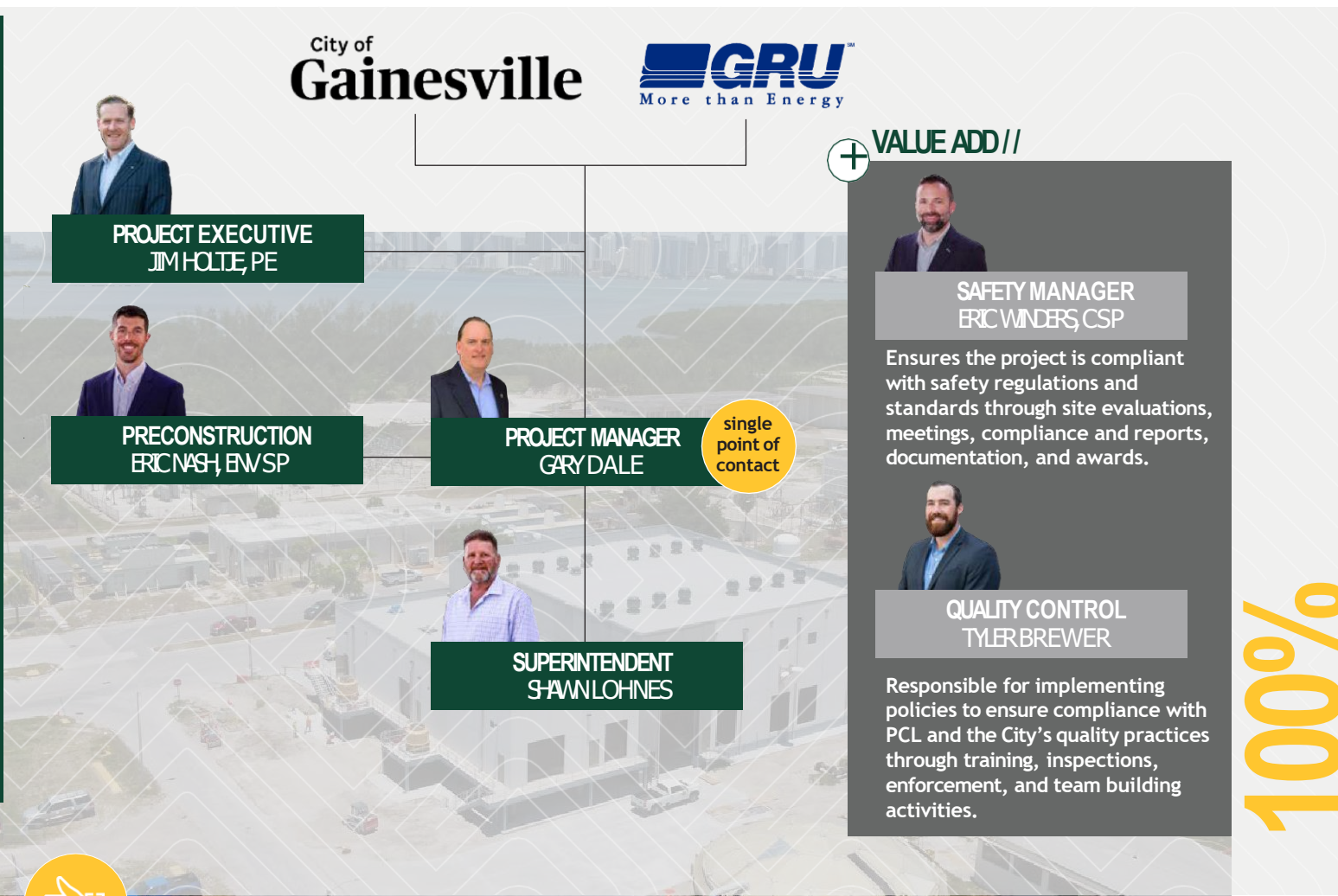
Regardless of funding source requirements, PCL believes strongly in providing equal opportunities for local, small, and disadvantaged business to participate on our projects. PCL's proposed project team has experience building water infrastructure projects that carry specific federal and state requirements, including projects that have been funded by WIFIA, USDA, and SRF.

# SECTION 3.1 - B. PROPOSED PROJECT STAFF

Identify the key personnel who will be directly assigned to projects throughout the term of the contract. Provide resumes/ CVs for each.

Our organizational chart below details PCL's dedicated team for the City of Gainesville, and Gainesville Regional Utilities Continuing Construction Management Professional Services for Minor Projects, committed from preconstruction through construction.

Please see resumes for all key personnel following this page. ☞



WE ARE PROPOSING A PREMIER TEAM THAT BRINGS 70+ YEARS OF TEAMWORK AT PCL ON WATER, WASTEWATER, AND CMMR PROJECTS. THEY WILL BRING THEIR KNOWLEDGE AND LESSONS LEARNED TO ENSURE THE BEST FOR THE CITY OF GAINESVILLE AND GRU ON YOUR PROJECTS.



Jim has 19 years of experience in civil construction projects at PCL. His expertise is in water/wastewater treatment facilities, interchanges, and bridge construction delivered with progressive design-build and CMAR delivery methods. As PCL's project executive, Jim leads our teams on all Florida water/wastewater projects. He is an effective communicator on projects that require a high level of coordination, industry knowledge, collaboration, and construction expertise.

## JIM HOLTJE, PE

### PROJECT EXECUTIVE

#### ROLES AND DUTIES

Jim will be continually engaged to provide leadership to the team, oversight of the project's execution, and the full commitment of PCL resources. He will ensure that the Authority is satisfied by the pace, actions, and direction of the Team.

#### YEARS WITH PCL

19 Years

#### YEARS OF EXPERIENCE

19 Years

#### EDUCATIONAL BACKGROUND

BS, Civil Engineering  
University of Florida

#### LICENSES, CERTIFICATIONS, ACCREDITATIONS & TRAINING

Professional Engineer, Florida #69206  
OSHA 30-Hour

#### RELEVANT PROJECT EXPERIENCE

##### Tampa Bay Water Southern Hillsborough County Supply Expansion: Brandon Booster Pump Station CMAR Brandon Booster Station // CMAR

*Brandon, Florida*

The Brandon BPS project included design, permitting, and construction of a new, in-line, booster pump station and two new 36-inch-diameter pipelines to supply an additional 5-7 MGD of water to Hillsborough County's Lithia Water Treatment Plant. The new pipelines connect the booster station to the Brandon-South Central transmission main that runs along Durant Road. PCL installed approximately five 250-HP horizontal split case pumps and associated electrical, valves, and piping, and replaced a vertical turbine pump with a well and a new pressure-release valve.

##### St. Pete NW WRF Improvements // CMAR

*St. Petersburg, Florida*

This project involves construction of a new headworks facility, new influent pump station, solids screening, odor control, and substandard reclaimed water storage facilities at the Northwest WRF. Critical plant influent upgrades focus on a new headworks which utilizes Hydro-Dyne® and HeadCell® technologies, odor control, and flow splitting. PCL used creative solutions to ensure operational plant maintenance and compliance to construct the new improvements within the congested site footprint.

##### City of Tampa Bayshore Pumping Station Rehabilitation // Design-Build

*Tampa, Florida*

This progressive design-build project includes construction of a new wastewater pump station to improve resiliency during flood events, with new electrical, I&C, pipeline work, and maintenance of all existing wastewater flows during construction. The new pump station is located in Tampa's high-profile Bayshore neighborhood, on a tight site in the median of iconic Bayshore Blvd.

##### CSX Curtis Bay Coal Pier Repairs // CMAR

*Tampa, Florida*

PCL completed repair work at the Curtis Bay Coal Pier facility. Repair work included replacing and erecting structural, mechanical, electrical, and control components on the overhead conveyor system, north reclaim tunnel, and transfer tower at the north storage area of the facility.





# GARY DALE

## SR. PROJECT MANAGER

### ROLES AND DUTIES

Gary is responsible for day-to-day activities such as: constructability reviews; schedule and budget control; contract administration; planning subcontractor work; safety management; quality management; project close-out; and working closely with the owners.

### YEARS WITH PCL

29 Years

### YEARS OF EXPERIENCE

29 Years

### EDUCATIONAL BACKGROUND

BS, Construction Engineering and Management  
Oklahoma State University

### LICENSES, CERTIFICATIONS, ACCREDITATIONS & TRAINING

OSHA 30-Hour

Gary is an accomplished construction professional with 29 years of experience managing and directing complex civil projects across the United States, including a notable track record of successful projects in Florida. He has comprehensive experience managing projects of all scales, and has expertise in managing federally funded and emergency response projects. Gary is accountable for ensuring overall project success by providing project engineering, monthly cost reporting/forecasting, managing all subcontractors, coordinating suppliers, reviewing, and approving subcontractor pay applications and purchase order invoices, updating the schedule, overseeing site safety and quality programs, and directly coordinating with ALL STAKEHOLDERS.

## RELEVANT PROJECT EXPERIENCE

### Sheridan Street Over ICWW Bridge

*Hollywood, Florida*

This moveable bridge rehabilitation project will include, electrical systems upgrade, control house upgrade, mechanical systems upgrade, bascule span structural steel improvements, and access platform and railing installation. Construction will also include, emergency generator system replacement, submarine cable replacement, monitoring existing structures, cleaning and coating steel and concrete superstructure, epoxy overlay, crack repair, traffic, and pedestrian railing replacement, signing, pavement markings, signalization, flatwork improvements, and counterweight adjustments.

### I-4 Interchange @SR-408

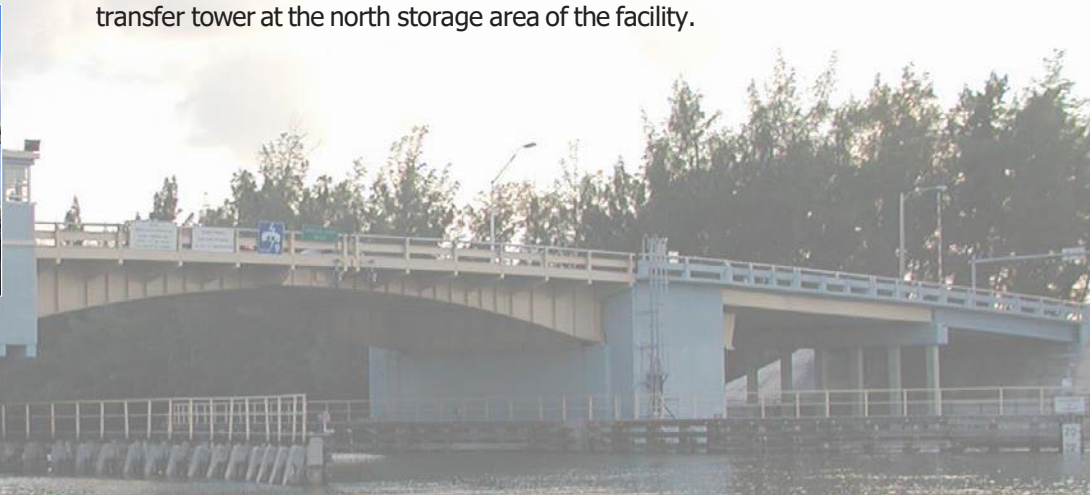
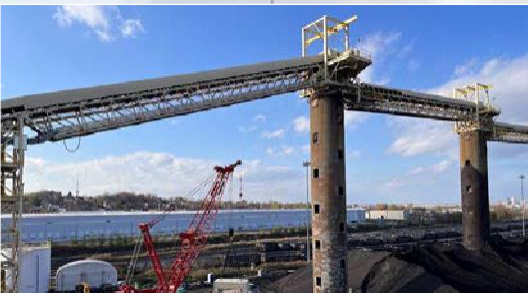
*Orlando, Florida*

This project consisted of the construction of two ramp bridges connecting SR-408 and I-4, as well as the widening of five existing bridges on I-4 and local streets, including the I-4 / East West Expressway Interchange. This project was in an urban environment consisting of abandoned utilities and utility conflicts, which required schedule changes. Due to the schedule duration, multiple operations were simultaneously being completed. The erection of structural steel over I-4 was completed during nighttime activities, with no incidences.

### CSX Curtis Bay Coal Pier Repairs // CMAR

*Tampa, Florida*

PCL completed repair work at the Curtis Bay Coal Pier facility. Repair work included replacing and erecting structural, mechanical, electrical, and control components on the overhead conveyor system, north reclaim tunnel, and transfer tower at the north storage area of the facility.





## ERIC NASH, ENV SP

### PRECONSTRUCTION

#### ROLES AND DUTIES

Eric will supervise a team of estimators, assisting in quantity take-offs and productivity determinations. He will also participate in value engineering, constructability reviews, planning, and schedule to progress and evaluate multiple approaches during the preconstruction phase.

#### YEARS WITH PCL

4 Years

#### YEARS OF EXPERIENCE

15 Years

#### EDUCATIONAL BACKGROUND

BS, Civil Engineering  
University of Central Florida

#### LICENSES, CERTIFICATIONS, ACCREDITATIONS & TRAINING

Envision Sustainability Professional  
Certified Aurigo Masterworks  
Specialist (CAMS) Estimation and Bid  
Management  
Safety Trained Supervisor  
OSHA 30-Hour  
CQM-C-US Army Corps of Engineers

Eric has 15 years of experience in the construction of water and wastewater infrastructure as well as commercial buildings. His expertise includes cost estimating, field engineering, scheduling, and project planning. Eric performs quantity takeoffs and productivity determinations and participates in value engineering, constructability reviews, planning, and scheduling for hard bid and alternative delivery projects. Eric has led estimates for \$270 million in CMAR projects, working with owners, engineers, and PCL project teams to identify value engineering opportunities. Eric will oversee the estimating team during preconstruction and actively participate in the design process, providing real-time cost analysis and coordinating trade package closures.

### RELEVANT PROJECT EXPERIENCE

#### Tampa Bay Water Southern Hillsborough County Supply Expansion: Brandon Booster Pump Station CMAR Brandon Booster Station // CMAR

*Brandon, Florida*

The Brandon BPS project included design, permitting, and construction of a new, in-line, booster pump station and two new 36-inch-diameter pipelines to supply an additional 5-7 MGD of water to Hillsborough County's Lithia Water Treatment Plant. The new pipelines connect the booster station to the Brandon-South Central transmission main that runs along Durant Road. PCL installed approximately five 250-HP horizontal split case pumps and associated electrical, valves, and piping, and replaced a vertical turbine pump with a well and a new pressure-release valve.

#### South Pasco Water Treatment Plant Caustic Feed System // CMAR

*Odessa, Florida*

This project consists of modifications to the existing South Pasco Water Treatment Plant to allow additional pH adjustment through the injection of caustic soda. PCL will construct new sodium hydroxide tanks, pumps, injectors, underground piping, HVAC ladder access, site improvements, and clearing and grubbing of the spillway.

#### City of Tampa Bayshore Pumping Station Rehabilitation // Design-Build

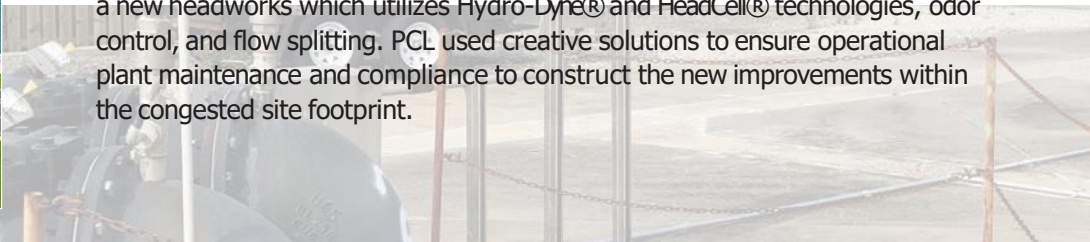
*Tampa, Florida*

This progressive design-build project includes construction of a new wastewater pump station to improve resiliency during flood events, with new electrical, I&C, pipeline work, and maintenance of all existing wastewater flows during construction. The new pump station is located in Tampa's high-profile Bayshore neighborhood, on a tight site in the median of iconic Bayshore Blvd.

#### St. Pete NW WRF Improvements // CMAR

*St. Petersburg, Florida*

This project involves construction of a new headworks facility, new influent pump station, solids screening, odor control, and substandard reclaimed water storage facilities at the Northwest WRF. Critical plant influent upgrades focus on a new headworks which utilizes Hydro-Dyne® and HeadCell® technologies, odor control, and flow splitting. PCL used creative solutions to ensure operational plant maintenance and compliance to construct the new improvements within the congested site footprint.







Shawn has 30 years of experience in the construction of large water and wastewater treatment infrastructure. Shawn specializes in the installation of large-diameter underground pipe and has served as a superintendent for 19 years. His responsibilities include management of multiple crews, subcontractor and supplier coordination, and quality control.

# SHAWN LOHNES

## SUPERINTENDENT

### ROLES AND DUTIES

Shawn will provide expertise in constructability and oversee day-to-day on-site construction activities. They will ensure strict adherence to safety and quality control procedures.

### YEARS WITH PCL

9 Years

### YEARS OF EXPERIENCE

30 Years

### EDUCATIONAL BACKGROUND

Certificate, Pipe Fitting and Welding, The Industrial Company Pipe Fitting School

### LICENSES, CERTIFICATIONS, ACCREDITATIONS & TRAINING

Safety Trained Supervisor

CPR/First Aid

Excavation and Trenching

HDPE Pipe Fusion Certification

## RELEVANT PROJECT EXPERIENCE

### Lift Station 85 Albert Whitted Master 30-inch Force Main

*St. Petersburg, Florida*

PCL constructed a new 36-MGD lift station within the existing Albert Whitted Water Reclamation Facility. Work included a 33-foot, below-grade concrete wet well and dry pit, climate-controlled electrical room, storage area and restroom, and six 330-HP pumps with valves/piping and related electrical instrumentation systems. Existing water, sewer, odor control, and power supply systems were relocated as part of the project. Work included storm drainage improvements and installation of 2,800 feet of 30-inch-diameter ductile iron pipe and RCW distribution pipelines, as well as "reward well" injection piping connections.

### Glendale Cholla Water Treatment Plant Process Improvements and Booster Pump Station Improvements // CMAR

*Glendale, Arizona*

PCL provided CMAR services for upgrades and improvements at the 30-MGD Cholla WTP to optimize treatment process efficiency, including replacing several vertical turbine pumps and rehabilitating two booster pump stations within Zones 1A, 1B, and 2. Construction included modifying the raw water flow meter, lowlift pump station, bypass pipeline, and splitter box; improving the chemical feed system, site/electrical systems, and communication; and upgrading UPS/PLC. Additionally, PCL upgraded two 10-MG reservoirs, including replacing a reservoir roof and installing new security vents and additional hatches and access points on the other reservoir. PCL also recoated and installed new drives in seven secondary clarifiers, replaced two flocculators, and replaced a chemical tank and piping and containment coatings.

### Paradise Valley Phoenix Interconnect // CMAR

*Paradise Valley, Arizona*

This project included installation of 11,400 LF of 24-inch DIP through the right-of-way of a highly traveled corridor. The installation required four jack-and-bore operations to cross under existing culverts and storm drains, an open trench crossing of a traffic intersection, and detailed traffic control coordination to maintain access to the numerous churches, resorts, businesses, and residents along the route.





Eric has 18 years of experience implementing and managing site safety programs for water and wastewater infrastructure projects. He ensures compliance with state and federal OSHA rules and regulations as well as PCL's strict HSE policies and procedures. Eric's commitment to ensuring adherence to company safety policies is demonstrated by his record of zero lost time incidents.

# ERIC WINDERS, CSP

## HSE MANAGER

### ROLES AND DUTIES

Eric, develops, implements and monitors the Project and District HSE programs, including: The project site; Provides technical assistance to the project supervisory team; Conducts and orients on-site training; Perform and participate in incident investigations, inspections and behavior observations; Assess and screen subcontractors; Implementing and facilitating project safety meetings.

### YEARS WITH PCL

12 Years

### YEARS OF EXPERIENCE

18 Years

### EDUCATIONAL BACKGROUND

BS, Safety Management  
University of Central Missouri

### LICENSES, CERTIFICATIONS, ACCREDITATIONS & TRAINING

CPR  
First Aid  
Certified Safety Professional

## RELEVANT PROJECT EXPERIENCE

### St. Pete NW WRF Improvements // CMAR

*St. Petersburg, Florida*

This project involves construction of a new headworks facility, new influent pump station, solids screening, odor control, and substandard reclaimed water storage facilities at the Northwest WRF. Critical plant influent upgrades focus on a new headworks which utilizes Hydro-Dyne® and HeadCell® technologies, odor control, and flow splitting. PCL used creative solutions to ensure operational plant maintenance and compliance to construct the new improvements within the congested site footprint.

### Tampa Bay Water Southern Hillsborough County Supply Expansion: Brandon Booster Pump Station CMAR Brandon Booster Station // CMAR

*Brandon, Florida*

The Brandon BPS project included design, permitting, and construction of a new, in-line, booster pump station and two new 36-inch-diameter pipelines to supply an additional 5-7 MGD of water to Hillsborough County's Lithia Water Treatment Plant. The new pipelines connect the booster station to the Brandon-South Central transmission main that runs along Durant Road. PCL installed approximately five 250-HP horizontal split case pumps and associated electrical, valves, and piping, and replaced a vertical turbine pump with a well and a new pressure-release valve.

### South Central Regional WWTP Blower and Efficiency Upgrades // Design-Build

*Delray Beach, Florida*

This project included hydraulic and aeration system improvements to the wastewater plant to increase the plant's capacity of reclaimed water from 24 MGD to 36 MGD. The hydraulic improvements include increasing the plant's water depth with CIP concrete, saw-cutting new openings, installing FRP baffle walls to create selector zones, and installing new submersible mixers. The aeration improvements included grit removal, new fine bubble diffusers, new blowers, new modulation, and an automated control system for air supply to basins.





# TYLER BREWER

## QA/QC

### ROLES AND DUTIES

Tyler will be responsible for day-to-day assistance with: Preparation of constructability assessments, schedule control, budget control and contract administration; Planning subcontractor work, tendering and award, subcontract issuance and liaison; Change management, safety management, quality management, close-out, commissioning, district and owner reporting.

### YEARS WITH PCL

6 Years

### YEARS OF EXPERIENCE

10 Years

### EDUCATIONAL BACKGROUND

BS, Construction Management  
University of Florida

### LICENSES, CERTIFICATIONS, ACCREDITATIONS & TRAINING

OSHA 30-Hour

Remote Drone Pilots License

Tyler has extensive experience surveying underground and above ground pipe, provides thorough takeoffs, and completes materials orders as well as expedites material when necessary. Day-to-day operations consist of coordinating and reviewing submittals, drawings, specifications, design changes and document control. In addition to these, coordinating with various subcontractors involving the schedule and means and methods of construction is a part of his role. Tyler is certified in Microsoft Excel and Microsoft Project. He is also proficient in AutoCAD 2016, Revit 2016, Phoenix Scheduling Software, Bluebeam, Prolog as well as serves as the designated drone pilot for South East Florida.

## RELEVANT PROJECT EXPERIENCE

### St. Pete NW WRF Improvements // CMAR

*St. Petersburg, Florida*

This project involves construction of a new headworks facility, new influent pump station, solids screening, odor control, and substandard reclaimed water storage facilities at the Northwest WRF. Critical plant influent upgrades focus on a new headworks which utilizes Hydro-Dyne® and HeadCell® technologies, odor control, and flow splitting. PCL used creative solutions to ensure operational plant maintenance and compliance to construct the new improvements within the congested site footprint.

### Blacks Ford Water Reclamation Facility

*Saint Johns, Florida*

This project involved an expansion of the Blacks Ford WRF from 2-MGD to 6-MGD to treat wastewater prior to use for irrigation. Construction included a new headworks, which included mechanical fine screens and compactor/washer system; bioreactors; clarifiers; a new Alfa Laval cloth media filtration facility; a solids dewatering facility with centrifuges; a reclaimed water storage tank; chemical systems; RAS/WAS pump stations; and submersible aerators. Key features included expansion of the existing UV disinfection facility and upgrading the EI&C system. The project also included road work; an effluent discharge pipeline and discharge control structures to the Blacks Ford swamp.

### Central District WWTP Oxygen Production Facility // Design-Build

*Miami, Florida*

Miami-Dade Water and Sewer's first vacuum pressure swing adsorption (VPSA) system at the 143-MGD Central District Wastewater Treatment Plant significantly reduces Miami-Dade County's power consumption while generating the same amount of oxygen used before. The VPSA oxygen production units replace a cryogenic oxygen system and help Miami-Dade County meet new environmental guidelines set by the U.S. Environmental Protection Agency and the Florida Department of Environmental Protection.



# SECTION 3.1 - C. QUALIFICATIONS OF FIRM

The PCL family of companies has been providing general contracting and construction management services since 1906 and has been in Florida since 1988 providing construction services for government and private clients.

With an annual construction volume of more than \$6 billion, PCL is ranked by Engineering News-Record as the 13th largest general contractor in North America. With 31 operating locations, 4,100 full-time professional staff, 4,000 tradespeople, and a single-project bonding capacity of \$2 billion, PCL has the financial strength and resources to construct this project on time and within budget.

As PCL is a 100% employee-owned company, the City of Gainesville will be working with fully-invested individuals who are passionate about our work and pride ourselves on being solution providers.

Over the last three decades, PCL has built \$8 billion in water and wastewater infrastructure projects, ranging from expanding plants with state-of-the-art equipment to provide a clean source of water for communities, to building new treatment plants with the capacity to treat hundreds of millions of gallons of water per day.



ESTABLISHED  
IN  
**1906**



ANNUAL CONSTRUCTION  
VOLUME  
**\$6B**



ENR TOP 400  
CONTRACTORS  
**#13**



WATER/WASTEWATER  
PROJECTS  
**\$8B**

## WHY PCL?

> With over 117 years in business, PCL has stood the test of time. In today's volatile market with risks of instability, PCL's proven stability through the market fluctuations and economic challenges of the last century is a testament to our strength as a company. During even the toughest times, PCL continues to thrive, grow, and provide value to the communities we operate in and serve.



PROJECT NAME/ LOCATION	CONTRACT VALUE	COMPLETION DATE	DELIVERY METHOD	DESCRIPTION
BAYSHORE PUMPING STATION REHABILITATION TAMPA, FL	\$12,000,000	06/2025	Design-Build	Pump station rehab
CDWWTP EFFLUENT PUMP STATION ELECTRICAL IMPROVEMENTS MIAMI, FL	\$21,865,770	08/2021	Traditional Bid	Motors for 400MGD Vertical Turbine Pumps
CENTRAL DISTRICT WWTP OXYGEN PRODUCTION FACILITY MIAMI, FL	\$57,904,061	12/2021	Design-Build	New VPSA System at 143MGD WWTP
CITY OF TAMPA JOC TAMPA, FL	\$668,623	04/2021	CMAR	Civil and horizontal work throughout city
BRANDON BOOSTER PUMP STATION BRANDON, FL	\$334,556	01/2021	CMAR	New booster pump station
GT LOHMEYER WWTP VPSA OXYGEN REPLACEMENT FT LAUDERDALE, FL	\$17,395,000	03/2023	Design-Build	New vacuum pressure swing absorption +systems
LACOCHEE WELL SITE IMPROVEMENTS DADE CITY, FL	\$731,700	07/2021	Traditional Bid	Improvements to well
LAKE MANATEE WATER TREATMENT PLANT FILTER UPGRADE BRADENTON, FL	\$51,909,166	03/2022	Traditional Bid	Replacement of existing filtration system
LIFT STATION 87 STRUCTURE SARASOTA, FL	\$21,496,950	03/2021	Traditional Bid	New 9.5 MGD pump station
MANATEE COUNTY SEWRF – GREASE FACILITY BRADENTON, FL	\$3,263,404	12/2021	Traditional Bid	Replacement of grease screen
NORWOOD WTP SLUDGE PIPE REPLACEMENT MIAMI, FL	\$24,435	04/2021	CMAR	Replacement of iron pipe and fittings
ORLANDO WATER CONSERV II WATER RECLAMATION FACILITY ORLANDO, FL	\$14,111,276	06/2020	Traditional Bid	Various improvements +installations
PINELLAS COUNTY JOC CLEARWATER, FL	\$5,567,521	03/2021	CMAR	Construction services on a job order basis
REGIONAL FACILITY PUMP STATION EXPANSION TAMPA, FL	\$2,168,480	06/2021	Traditional Bid	Replacement of 10MGD pump with 24MGD pump
SDWWTP CD 1.10 ODOR CONTROL SCRUBBER BUILDINGS AND UPGRADES MIAMI, FL	\$11,759,910	03/2023	Traditional Bid	Rehabilitation of two existing scrubber buildings
SEWRF CLOTH MEDIA AUTOMATIC BACKWASH FILTERS BRADENTON, FL	\$1,040,816	02/2022	Design-Build	Rehabilitation of existing traveling bridge filters
SOUTH CENTRAL REGIONAL WWTP BLOWER/EFFICIENCY UPGRADES DELRAY BEACH, FL	\$12,654,565	06/2021	Design-Build	Replacement of process air blowers
SOUTH PASCO WATER TREATMENT PLANT PH ADJUSTMENT PROJECT ODESSA, FL	\$1,308,050	08/2022	Traditional Bid	New Caustic Soda chemical injection system
ST. PETERSBURG JOB ORDER CONTRACT ST. PETERSBURG, FL	\$1,903,743	10/2020	CMAR	Various improvements and installations
ST. PETERSBURG NORTHWEST WRF EFFLUENT FILTERS IMPROVEMENTS ST. PETERSBURG, FL	\$14,325,335	02/2020	CMAR	Upgrades to improve filtration treatment
ST. PETERSBURG NORTHWEST WRF FACILITY IMPROVEMENTS ST. PETERSBURG, FL	\$733,415	10/2020	CMAR	New headworks facility and pump station
ST. PETERSBURG PIER EMERGENCY WORK ST. PETERSBURG, FL	\$25,500	02/2021	CMAR	Emergency repairs and modifications
ST. PETERSBURG SEAWALL MAINTENANCE & REPAIRS PROGRAM ST. PETERSBURG, FL	\$93,500	01/2021	CMAR	Repairs for seawall and related structures
SUNRISE SAWGRASS WTP ION EXCHANGE AND OTHER IMPROVEMENTS SUNRISE, FL	\$6,946,000	01/2020	Traditional Bid	Construction of post-treatment process
TAMPA BAY WATER BYPASS CANAL GATE AUTOMATION TEMPLE TERRACE, FL	\$1,028,250	05/2021	CMAR	Upgrade of existing flood control structures

The firm should provide at least three project references for work completed within the past three (3) years. Use "Required Form D - Contact Information for Project History" to complete this task.

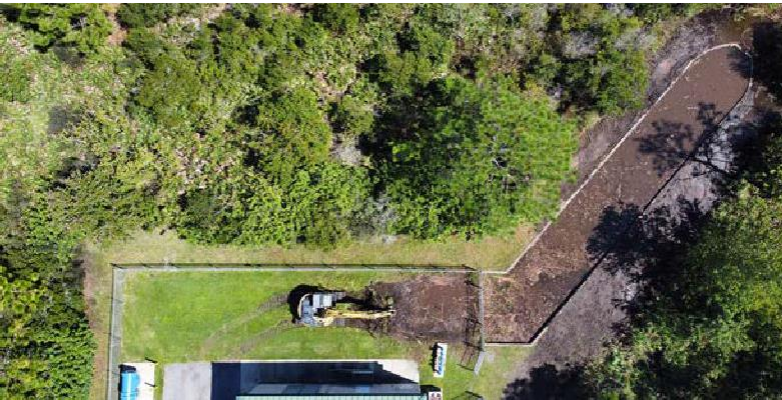
In addition to the project profiles below, see Required Form D on page 09 for the requested information for **St. Petersburg Northwest WRF Improvements, South Pasco Water Treatment Plant, and Hillsborough County Woodbury Superstation. Water Treatment Plant, and.**



#### ST. PETERSBURG NORTHWEST WRF IMPROVEMENTS

*CMAR//St. Petersburg, Florida*

This project involves construction of a new headworks facility, new influent pump station, solids screening, odor control, and substandard reclaimed water storage facilities at the Northwest WRF. Critical plant influent upgrades focus on a new headworks which utilizes Hydro-Dyne® and HeadCell® technologies, odor control, and flow splitting. PCL used creative solutions to ensure operational plant maintenance and compliance to construct the new improvements within the congested site footprint.



#### SOUTH PASCO WATER TREATMENT PLANT

*CMAR//Odessa, Florida*

This project consists of modifications to the existing South Pasco Water Treatment Plant to allow additional pH adjustment through the injection of caustic soda. PCL will construct new sodium hydroxide tanks, pumps, injectors, underground piping, HVAC ladder access, site improvements, and clearing and grubbing of the spillway. The project includes one static mixer, a single skid, dual pump system, new leak detection sensors, and new pipe-tapping saddles for each injection location.



#### HILLSBOROUGH COUNTY WOODBERRY SUPERSTATION

*Tampa, Florida*

This project consists of rehabilitating an existing wastewater lift station for Hillsborough County. The scope of work includes the installation of a temporary bypass, HVAC system, replacement of the odor control system, gates, valves, and piping, and electrical and control upgrades.

With thousands of CMAR projects under our belts, PCL has continuously refined our process to offer a line of CMAR services intended to improve performance and deliver safer, cost-effective infrastructure.

**WHY PCL?** Having done this on over 146 projects in Florida alone, PCL can provide you a level of expertise to meet and overcome any challenge on your projects.



# G. RESPONDENT'S W-9

Form <b>W-9</b> (Rev. October 2018) Department of the Treasury Internal Revenue Service	<b>Request for Taxpayer          Identification Number and Certification</b> ▶ Go to <a href="http://www.irs.gov/FormW9">www.irs.gov/FormW9</a> for instructions and the latest information.	<b>Give Form to the          requester. Do not          send to the IRS.</b>
<b>1</b> Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. <b>PCL Construction, Inc.</b>		
<b>2</b> Business name/disregarded entity name, if different from above		
Print or type. See Specific Instructions on page 3.	<b>3</b> Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only <b>one</b> of the following seven boxes.	
	<input type="checkbox"/> Individual/sole proprietor or single-member LLC	
	<input checked="" type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate	
	<input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____ <b>Note:</b> Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is <b>not</b> disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.	
<input type="checkbox"/> Other (see instructions) ▶ _____		<b>4</b> Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____ <small>(Applies to accounts maintained outside the U.S.)</small>
<b>5</b> Address (number, street, and apt. or suite no.) See instructions. <b>1711 W Greentree Dr #201</b>		<b>Requester's name and address (optional)</b>
<b>6</b> City, state, and ZIP code <b>Tempe, AZ 85284</b>		
<b>7</b> List account number(s) here (optional)		

## Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

**Note:** If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

<b>Social security number</b>									
				-					
or									
<b>Employer identification number</b>									
2	0	-	3	5	9	8	8	4	3

## Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See instructions for Part II, later.

<b>Sign Here</b>	Signature of U.S. person ▶	<b>Scott Tweten</b>	Digitally signed by Scott Tweten Date: 2021.01.05 13:16:45 -0700	<b>Date ▶</b>
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## General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9).

## Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

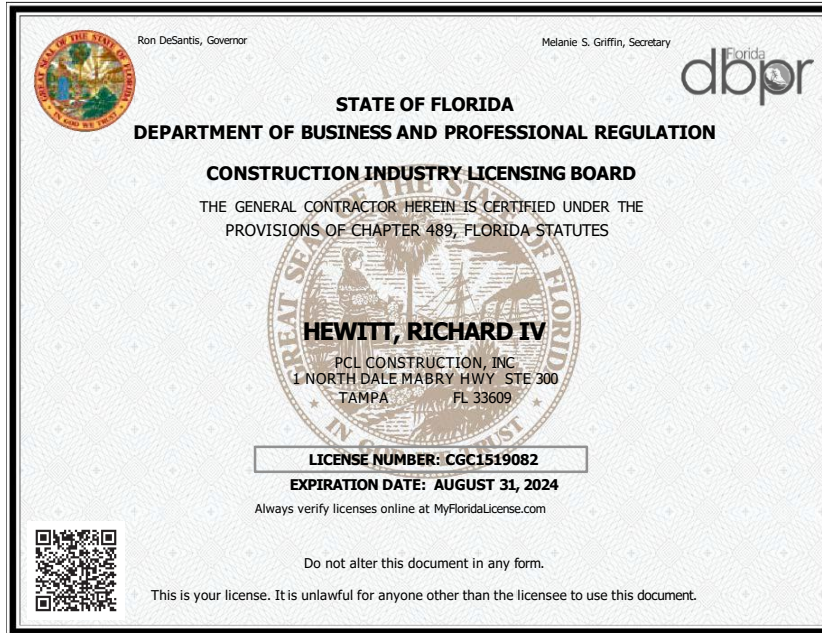
- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

*If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.*

# H. COPY OF ANY APPLICABLE, CURRENT LICENSES AND/OR CERTIFICATIONS





# I. EXCEPTIONS

PCL Construction, Inc. takes no exceptions to RFQ FPUR-230010-GD Continuing Construction Management Professional Services for Minor Projects.

## **J. INVESTIGATION OF ALLEGED WRONGDOINGS, LITIGATION/SETTLEMENTS/FINES/PENALTIES**

PCL Construction, Inc. has no investigation of wrongdoings, litigation, settlements, fines, or penalties.