

RFQ #PWDA-230055-DH City of Gainesville Public Safety Facilities Construction Manager at Risk

Hindermere

July 14, 2023



PROPOSAL COVER PAGE (CCNA)

Procurement Division (352) 334-5021(main) Issue Date: 6/9/23

REQUEST FOR PROPOSALS: #PWDA-230055-DH				
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Legal ad (Gainesville Sun) publish	date: June 15, 2023			
QUESTION SUBMITTAL DUE	DATE : July 6, 2023			
DUE DATE FOR UPLOADING	PROPOSAL: July 14, 202	23 at 3:00PM		
SUMMARY OF SCOPE OF WOR referred to as proposer) to provide	K: City of Gainesville i construction manager at	s seeking proposals f risk services for pub	From licensed c lic safety facilit	contractor (hereinafter, ies.
For questions relating to this solicitat	ion, contact: Diane Holde	r (holderds@gainesv	villefl.gov)	
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part of my offer:	Addenda received (list all) #	£ 1		
Legal Name of Proposer: H. J. Higr	Construction Compan	у		
DBA:				
Authorized Representative Name/Tit	tle:Robert High, Presid	lent		
E-mail Address: rhigh@hjhigh.con	1	FEIN: 59-0	0774606	
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Mailing Address (if different):				
Telephone: (<u>407</u>) <u>422-8171</u>		Fax: (_)	
By signing this form, I acknowledge I has set forth herein; and,	ve read and understand, and	my business complies v	with all General (Conditions and requirements
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SIGNER'S PRINTED NAME: Rob	ert High	100 100	DATE: 07/14	/2023

This page must be completed and uploaded to DemandStar.com with your Submittal. E-Bidding Document - RFQ (CCNA) - Page 1 of 113

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July 14, 2023

Diane Holder, Senior Buyer City of Gainesville Purchasing Division 200 E University Ave. Gainesville, FL 32601

Re: RFP #PWDA-230055-DH – Public Safety Facilities Construction Manager at Risk

Dear Ms. Holder and Selection Committee Members,

Thank you for the opportunity to present our qualifications for Construction Manager at Risk Services for your New Public Safety Facilities. Your public safety facilities are essentially the hub of your community and are not just about the services they provide, but the ideas they convey. A public safety facility is a symbol of safety, community, and longevity. These are ideas we at H. J. High understand intimately. Throughout our 87 year history, we have made it our goal to build projects that not only last, but add meaning and beauty to the community. We understand the pride that the City of Gainesville takes in its culture and its first responders and we also understand the impact that new public safety facilities will have for your residents.

We have extensive experience building both police headquarters and fire stations. We've successfully constructed both a new police headquarters and a fire station for the City of Boynton Beach and we are currently building a combined police/fire complex in Pinellas Park. In addition, over 60% of our current projects are Public Safety Facilities for municipalities around Florida, including a new state-of-the-art police headquarters for the City of Ft. Lauderdale and a public safety training facility for the City of Port St. Lucie, as well as six new fire stations for the City of Orlando. We are excited to bring our experience on these facilities to the City of Gainesville!

Our team is suited specifically for your project. Our entire project team has extensive experience specifically with public safety projects. We have some of the most relevant experience in the state of Florida.

As the president of H. J. High, I can attest that my team and I will be fully invested to ensure our commitments are met and the City of Gainesville receives the level of service we pride ourselves on. It's this approach that has allowed us the long history of success and repeat clients. It's this personal commitment we pledge to this project to make it successful.

We are excited for the opportunity to present our skills and experience to you. Thank you for your consideration and we look forward to working with you.

Sincerely,

Robert High President, H. J. High Construction



POLICE

CITYOFORLANDO

WHO IS H. J. HIGH?

Brief History

H. J. High has been in business since 1936 and was founded in post-depression Orlando by Harlem "Johnny" High. After he passed away in 1968, his son, Steve, led the company to numerous successes. Robert became president in 2006. We're proud to say that we've built some of the most iconic buildings in Central Florida, and in our entire history, we've never been in litigation with a client. We attribute this to our customer oriented culture and our passion for always striving to "Do the Right Thing."

H. J. High Construction has been a leader in Florida's construction marketplace and dedicated to building only the highest quality buildings that inspire, educate and further people's lives while enhancing their communities. H. J. High Construction specializes in general contracting, pre-construction services, design-build, construction management and preventative maintenance services. We maintain between 30-50 employees in order to provide a more personalized experience for our clients. This is a deliberate business model that has been successful in the past and we plan to continue in the future.



Focused on the "Why!"

For three generations, H. J. High has asked one simple question when we begin a project, "Why?" We take the time to understand Why you're building in order to better deliver a facility that will both serve your needs and establish a relationship of trust and longevity between our teams.

Public Safety facilities are very unique structures that serve very specific purposes. The Why is simple, build a structure that keeps our first responders safe, so they can, in turn, keep the public safe.

We're very grateful to have been part of over 20 public safety facilities, both as a Construction Manager and as a Design Builder. This has given us very distinctive expertise in these types of facilities. We have been part of the design process for many facilities and are familiar with elements that reduce firefighters' risk of cancer, and features that eliminate exterior line of site that protect police officers. We guide you through the entire construction process to ensure that we turn over a facility that will exceed your expectations and keep your team safe.

Inspect Rather Than Expect

Public Safety Facilities have a much more stringent set of requirements than most other types of structures. A police facility needs ballistic paneling in very strategic locations. Fire facilities require positive air pressure to force out contaminants. Emergency Operations Centers need hardening and redundancies to ensure around-the-clock operations through the most devastating events. With these things in mind, we leave no stone unturned, no bolt overlooked. It's not enough to trust that everything has been built to specifications. We make sure everything meets the strictest standards by taking the time to personally inspect every aspect of construction. That way nothing is left to chance.

Beyond the Build

We believe in doing more than just building your facility. We want to be an extension of your organization. We will help you with your community engagement through monthly drone videos, social media campaigns, and public events.

Beyond that, we will help facilitate your finishes and furniture selection to make sure you're going to have products that will last. For example, a fire station running three full-time shifts, will essentially have three years' worth of use for the first year. So stainless steel, professional grade appliances in your kitchens will last and save you significant operational costs.

We've even field tested ballistic panels for police stations to ensure the safety of your officers and civilian employees.

Additionally, we remain in contact with the end-users of the facilities we build, long after the job is complete. We gather constant feedback in order to improve every facility we build.

Just the Right Size

At H. J. High, we select your project team with their specific experience in mind. So we don't pad our team unnecessarily, which reduces costs but ensures you have the best, most efficient team working on your project.



Best Practices

We are constantly working to improve how we build public safety facilities. One of the best practices we've introduced is waiting to pour the slab for the bay on a fire station until the end of the schedule in order to protect the final finish of the floor. This prevents cracks and damage that can occur through the construction process.



Right on Target

Above is a sample of a ballistic panel we tested at a firing range in order to ensure it had the stopping power it was rated for. We don't cut any corners.



Project Understanding and APPROACH

Our project team is structured with a clear, efficient, and effective management approach with a single point of responsibility. We are acutely aware of the speed and production demands and have purposefully kept our organization streamlined so team communication is prompt and constant. Robert High will serve as the Project Executive for our team. He will orchestrate our strong, local team of construction professionals. savings. We will be constantly feeding this detailed information to you. Because we will work closely with your chosen architect, we are able to furnish this information at the earliest phases.

Our philosophy is to provide you with the detailed information needed for them to decide how to prioritize the different aspects of the project and determine how available

Our project approach to cost control begins with defining and analyzing the project budget. The best opportunity to capture cost savings on any project is during design. As time progresses and designs take shape, the opportunity to affect large-scale savings diminishes. Once construction begins, that opportunity nearly vanishes

We view each project as an opportunity to improve on the last. We'll use our previous experience on public safety projects as a starting point, but will take lessons learned, market conditions, usability studies, and real-time feedback from the staff that occupy the facilities and incorporate that information into our design. funds should be allocated. We are confident this approach will give the City of Gainesville project managers the information needed to make value judgments from the outset of design.

Our team approach combines similar design philosophies, management structures, and a commitment to excellence, with project specific experience and

entirely. Therefore, our team expends great efforts to solicit, pursue, review, analyze and submit as much cost- and timesaving options as possible early in the design process.

This information will be provided at every level of the design process to determine best value alternatives, life-cycle costs, long term maintenance aspects, bid alternatives, aggressive pursuit of sales tax savings and subcontract negotiation immediate local contact / response. The scope of services of this RFQ speaks directly to the accomplishments our team has completed for public safety facilities. We understand the unique requirements of this project, the necessary components to ensure safe and efficient daily operations, and how to incorporate these components into the facility to provide long-term value to the community.

FIRE FIGHTER SAFETY IS LIFE SAVING

Public Safety Experience

H. J. High has always been very intentional about which projects we pursue. Our passion has always been to take on projects that have a positive impact on the community. That's why public safety projects have always been of particular interest to us.

The Gainesville Public Safety Facilities fall squarely within our sweet spot. H. J. High is uniquely suited to provide Construction Management at Risk services for these projects. We are currently building Orlando Fire Station #11 and are slated for five more with the city. In addition, we've completed the City of Orlando Fire Station #9, Boynton Beach Fire Station #1, a fire training tower at the City of Kissimmee Training Facility, the Treasure Coast Public Safety Training Facility, and a Fire Rescue hangar for the Orange County Fire Department. This gives us the opportunity to bring Gainesville the most current construction experience.

Crew Wellness: With every fire station we build we prioritize the health and well being of the occupants. *Unfortunately, fire fighters are three times more likely to contract cancer due to the nature of their occupation and the design and construction of their facility.* As such, our focus includes Carcinogenic Contamination, Disease and Pathogen Contamination, and Sleep Deprivation. Working closely with the project architect, we look forward to applying our experience and expertise to ensure the facility is safe. We will focus on controlling and containing carcinogens on personnel and equipment.

Recent studies have also demonstrated the link between sleep deprivation to cardiovascular disease and other health related issues. Firefighters are becoming more and more sleep deprived because of an increase in call volume, decreased staffing, and automatic and mutual aid call volume. The creation of acoustically isolated spaces can allow for a variety of activities and functions of a diverse crew. Installing a station alerting system which only awakens on-call units with ramped tones and lighting allows non-dispatched crews uninterrupted rest. Additionally, lighting can and should be integrated into the alerting system. When alerted, the foot candle levels in the bunk rooms should be minimal, with a gradual increase as responders make their way to the apparatus bays, thus allowing their vision to adjust. Attention to detail is key. Small additions, though seemingly minor, can make a major difference in a firefighters' ability to get ample rest and recovery. Something as simple as an outlet and USB charge station at the head of a bunk allows the crew to keep electronics handy and charge devices without having to get out of bed. H. J. High has a wealth of experience in the design and installation of systems to provide the certainty that the Gainesville Fire Department is living in the healthiest, most modern, and safest facilities built in the State of Florida.



Consideration must be given to the proper ventilation of exhaust in the apparatus bays, the storage of personal protective equipment (PPE) in ventilated rooms away from living and administrative areas, transition areas to prevent cross contamination of living spaces, and separate laundry areas for PPE versus station wear. There are also innovative ways to ensure their physical well being such as the inclusion of dry saunas, which allow the firefighter to sweat out carcinogenic contaminants. Decon spaces located adjacent to apparatus bays provide direct access when returning from a call. Additionally, we recommend new automated / no-touch technology employed in facilities to disinfect and decontaminate the interior of fire rescue vehicles and apparatus to reduce staff and patient exposure to dangerous pathogens.

Community Oriented Facilities: As the function of public safety facilities has evolved over the years, these facilities have become a focus of the community. Creating welcoming, flexible spaces, allows the community to connect and interact with the staff. Adding a public entrances or triage rooms to your facility, for example, will allow staff to accommodate walk-up traffic seeking minor medical treatment. The City of Boynton Beach Fire Station #1 has incorporated a secured public entrance for the community. It has been a great feature and allows the fire station to interact with the community instead of being completely isolated.

Training: Firefighter training is the most important aspect of the firefighter's job, next to emergency response. Fire departments have become truly all-hazards agencies that must be able to provide effective customer service to communities, no matter the type of emergency. Fire stations can be designed and built to accommodate training effectively. The facilities have a few key attributes for successful training. Apparatus areas are usually vast in size and can have different elevations within the space for storage rooms and equipment areas. Large floor areas allow for enough room for all attendees to be able to perform the skills of the lesson, and comfort areas for rest and rehabilitation are usually directly off the training area. Furthermore, the lecture portion of the training can be completed in the training room and the trainees can move directly to the apparatus bay floor to practice what they had just learned.













Inpura Healthy Building Design

H. J. High will employ the design expertise of Inpura, a healthy building consulting and design firm in Orlando. They have developed a three-step system to provide natural, healthy interiors for commercial facilities. Their goal is to offer simple metrics to understand what is in your environment. This results in a cleaner, more antiseptic fire station.

Construction Management Experts

H. J. High was the first contractor in Central Florida to use the Construction Manager at Risk construction method. Over the years we have perfected the method and have delivered hundreds of successful projects for a multitude of clients. Additionally, we bring our experience as construction managers, and desgign-builders, of several firefighting facilities. This gives us a particular insight into fire station design that other contractors simply don't have.

Beyond simply constructing a facility, we have conducted extensive research into the safety, ergonomics, and comfort of the firefighters that will inhabit the station. There are numerous aspects to consider when providing a facility to firefighters. As mentioned previously, safety and cancer prevention top the list of design elements to provide. Decisions such as industrial grade kitchen fixtures and USB ports by the bunks add to the longevity and livability of the station.

These are things we look at from the beginning through our exhaustive preconstruction process. The best place to save money on construction is through this process. We are constantly looking at labor and material costs to give real-time estimates on all of our services. By doing this and requiring all of our subs to participate in the owner-directpurchase program, we find the best opportunities to save costs for Gainesville. In turn, we are able to reinvest these savings into additional amenities and life-saving techniques for your firefighters.

In addition, we provide several services beyond the build. We will work with the city to connect with the residents in the area and keep them informed of our activity and progress. Our team also includes the first FAA Part 107 certified drone pilot in Central Florida that will create an aerial map of the jobsite and provide regular progress photos and videos for our reports to the city. These have been very successful in communicating progress to our clients.

Cost Control

The best opportunity to capture cost savings on every project is during design. As the design progresses and decisions are finalized, the opportunity to affect large-scale savings diminishes. Once construction begins that opportunity vanishes nearly entirely. Therefore, H. J. High expends great efforts to solicit, pursue, review, analyze and submit as many cost and time saving options as possible early in the design process. A complete value engineering review and detailed estimate will be performed when the project is in its earliest stages and will continue throughout the design process. These detailed progress estimates will be produced to inform the team what the project's anticipated costs are and what value engineering options can be considered to reduce the overall cost without sacrificing the quality of the finished product. Our estimates are produced through utilizing our past experience, utilizing our database of costs adjusted to our geographic area, input of our subcontractors, and the input of suppliers and manufacturer's representatives. This method assures the costs received at the time of bids will be at or below budget.

87 years of successful partnerships has allowed us to develop strong relationships with subcontractors throughout the region and we know what contractors are capable of successfully completing challenging projects. Once the Guaranteed Maximum Price (GMP) is established, H. J. High works as the project's primary fiduciary to control project costs and maximize procurement value in order to administer Gainesville's funds in their best interest. This is completed on several fronts:

Project Buyout – H. J. High's project executive and project managers work together to confirm bids and scopes are compliant with the contract requirements and schedule. Whenever possible, the subcontract is negotiated directly with the owner or principal of the subcontracting firm, thereby

buying the best deal for our clients. Subcontract scopes are reviewed by H.J. High's project manager and project superintendent to confirm there is no scope overlap, no scope gap, and the work is awarded to the most appropriate trade when there is an option to award a portion of the work among differing trades.

Tax-Exempt Owner Purchases – Because of our extensive experience with government projects, we have been able to refine and streamline the administration of our tax-exempt materials purchase program. We aggressively pursue capturing the sales tax savings from our subcontractors for the benefit of the City of Gainesville by requiring the subcontractor's participation in the program in the terms of our subcontract. Should a subcontractor fail to participate, we unilaterally deduct the estimated tax savings from their contract.

Change Order Request Evaluations – Change orders are a part of any project. When a change order request is received from a subcontractor, H. J. High will research the conditions giving rise to the claim, will verify the quantities of labor and materials involved in the change, and will verify the price of materials involved. Only after H. J. High is satisfied with the circumstances and pricing of the claim will it be presented to the team for evaluation. Further, H.J. High limits the time a subcontractor has to make a claim, thereby avoiding job-end "surprises" for additional work performed by the subcontractor.

Contingency Administration - H. J. High will maintain a running account of all adjustments to the contingency, grouped by status – approved, out for architect review, out for owner approval, out for subcontractor pricing or closed. This log is updated weekly and provides the team with an accurate current status of the contingency. This allows the team to make informed decisions when determining what changes may need to be made on the project.



H. J. High's Estimating Process

Cost Estimating vs. Subcontractor Bids

In preparation of the Guaranteed Maximum Price proposal, H. J. High strives to include actual competitive bids for all required scopes of work. Allowances are only included when the material or extent of work for a particular scope is not clearly defined in the contract plans and specifications. An example of this is when a scope is listed "as needed" on the plans such as removing and reinstalling of ceiling tiles. These allowance scope items are quantified by H. J. High's preconstruction team according to our best assumptions based upon the contract documents. We then price our in-house quantities with competitive unit rates from our subcontractors. Those quantities and unit rates are used to establish the allowances for the Guaranteed Maximum Price.

Approach to the management and construction of the project

Once the GMP is established, H. J. High works as the project's primary fiduciary to control project costs and maximize procurement value in order to administer Gainesville's funds in their best interest.

H. J. High's project executive, Robert High, and project managers work alongside to confirm that bids and scopes are compliant with the contract requirements and schedule. Whenever possible, the subcontract is negotiated directly with the owner or principal of the subcontracting firm, thereby buying the best deal for our clients.

Owner direct purchase and sales tax savings approach to the project

We have streamlined our administration of tax exempt materials purchase programs through our extensive experience with municipal, education and religious projects. Subcontractor participation in the Owner Direct Purchase program is a requirement of H. J. High's subcontract agreement. Subcontractor's failing to participate will have their subcontract amount reduced by a sum H. J. High calculates as equal to sales tax that should have been saved, and provides this savings to the client. Through this application of the Owner Direct Purchase program, H. J. High historically is able to consistently return savings to our tax exempt clients in excess of 1.2% of the project's cost.

Budget Estimating

Our estimates are produced through the knowledge of our past experience, utilizing our database of costs adjusted to your geographic area, input of our subcontractors, and the input of suppliers and manufacturer's representatives. This method helps assure the costs received at the time of bids will be at or below Gainesville's budget, inform the team what the project's anticipated costs are and what value engineering options can be considered to reduce the overall cost without sacrificing the quality of the finished product.

Constructability Review

Throughout the preconstruction process, our team completes constructability reviews of the documents to evaluate the documents for ease of construction, potential problems in details, and cost efficiency as it relates to the means and methods which will be required to build the project.

Value Engineering

Our team will perform a comprehensive review of the design, building systems and construction methods to ensure maximum value. Our value engineering suggestions are produced through a combination of using our past experience on similar projects, the input of our subcontractors, and the input of suppliers and manufacturer's representatives.

Value engineering employs life cycle analysis to ensure that all materials and operating systems will be long-life and low-maintenance. H. J. High will continue to pursue value engineering throughout construction, while maintaining the highest quality standards and to ensure budget compliance, without jeopardizing the quality of the project.



Rising Construction Costs

Perhaps the biggest change (and challenge) over the past 30-40 years in getting new public safety facilities built is construction costs – leaping from \$50-60 per square foot in the 1980s to \$500-600 or more per square foot today. In addition to higher-than-normal inflation, there are a number of reasons why construction costs and costs for new stations as a whole have risen, especially in the last couple of years.

Soaring costs and supply chain and workforce shortages.

The biggest culprits for the volatility are the COVID lockdowns, COVID restrictions, business closures, higherthan-expected demand, and a reduction of the available workforce in the industries that produce and distribute these materials. Some materials that are traditionally readily available off-the-shelf are taking weeks or even months of lead time for delivery.

Rigorous regulations. Public Safety buildings must adhere to very strict codes and guidelines, significantly impacting the materials used – much more expensive than a traditional commercial building. In addition, fire stations are now required essential use facilities capable of providing essential services to the public after a disaster. The equipment and other accessories which are necessary for the continued functioning of the essential services operation can add additional costs to the project.

H. J. High works hard to mitigate these costs in the following ways:

- Accurate and detailed early estimates providing accurate and detailed estimates at the early phases of design allows the team to identify where the costs are located and what we can focus on to value engineer. We utilize our experience with these stations as well as numerous subcontractors to provide our client and the design team with real time costing information that can be used to identify our exposure to material and cost increases.
- Leverage experience to recommend equal or superior material products that are less expensive or readily available – H. J. High has a wealth of information on

products, materials, systems, etc of past fire stations that may be presented for consideration that could mitigate the long lead times and costs of certain products.

- Material Cost Escalation Allowances H. J. High has successfully utilized material escalation allowance with owners and subcontractors to limit volatility. Identifying and limiting exposure to material volatility allows for subcontractors to provide more competitive pricing at the time of GMP.
- Focus on construction type and systems Our focus will be to maximize the city's funds by working with the architect to design a building type that is durable and meets the needs of the county but also more readily available than some systems. Buildings such as tilt wall and CMU are easier to procure locally than structural steel.

Material Availability & Scheduling

Supply chain and workforce shortages – Reduction of the available construction workforce paired with a robust construction market makes subcontractor schedule challenging. Also, some materials that are traditionally readily available off-the-shelf are taking weeks or even months of lead time for delivery.

H. J. High works hard to mitigate these costs in the following ways:

- Early procurement of materials H. J. High will identify materials that are subject to price fluctuations or are long lead items. These materials are purchased before design is complete to lock down the delivery date and cost. We are able to minimize the exposure to an overheated market in this manner.
- Early engagement of subcontractors H. J. High will identify major subcontractors as part of our preconstruction process to engage them to place our project on their overall schedule. Letting them know early on that this project is coming allows them to place our project into their manpower look ahead to ensure adherence to our overall schedule.





Project Management Information System

Because of H. J. High's forward-looking expertise and commitment to bringing in new technologies and processes, our team uses Procore Construction Management software to create, track and report the various construction documents and tracking logs used throughout the course of your project.

The project team utilizes Procore to manage the following:

- Schedules
- RFI Reports
- Submittal Logs
- Cost Control Reports
- Quality Control Lists

Subcontracts and Purchase Orders

This is the beginning for any project vendor or contact. All of the party's information is entered into the database, the subcontract scope is defined and the contract sum is indicated. A current contact list is maintained and a subcontract tracking log is automatically created to monitor the return of project documents.

Information Requests and Responses

The RFI feature allows us to create and issue RFIs and RFI responses while automatically updating the associated log and status reports. The reports show the response time to RFIs and the number of days these responses were received late. RFI responses are issued to affected vendors individually, and the response is uploaded to Box.com for access by all team members.

Submittal Tracking – Submittals are a "last look" at the components which comprise the project before they are released for delivery. Procore allows us to create a master submittal log derived from the project manual and H. J. High's own requirements. H. J. High generates notifications to vendors of initial submittal requirements, when submittals and resubmittals are due, and notifications to architects of submittals pending their review.

Proposal Requests and Change Orders – Proposals and changes are created and tracked in Procore. The receipt of architect's proposal requests are logged and vendor pricing requests are issued. Once pricing is received from subcontractors, a contingency adjustment proposal (or proposed change order) is issued to the Owner. If approved, the related vendor change orders are issued and the contingency (or change order) log is automatically updated. Procore tracks open requests to vendors, allowing notifications to automatically be generated listing vendor RFPs still open.

Pay Applications

H.J. High's monthly pay applications are generated and maintained in Procore. Because change issues are also managed in Procore, revisions to vendor contracts and job costs are aligned with monthly billing submittals. Current cost to date is synchronized with projected costs to maintain accurate cost status reporting.

Correspondence

Letters, memorandums and transmittals are created using Procore. Actions and responses requested in these documents are recorded and due dates are assigned. From this information, a report is generated listing information yet to be received, the date the information was required, and any responses that are overdue.

Meeting Minutes

Meeting minutes for the various meetings which take place through the course of the project are created and tracked in Procore. Issues are created and described, responsibilities are assigned and due dates are listed. Items which remain open from each meeting are automatically listed to develop the agenda for the next meeting.

Punch Lists

Punch list items are described in detail, locations are provided and responsibility is assigned. Once this information is entered, reports are generated which notify the appropriate parties of their punch list responsibilities and due dates.

Project Status Reporting

H.J. High can provide Monthly Progress Reports to the architect and Gainesville reflecting progress to date on the job. We have designed these reports in a "Project at a Glance" format whereby the most pertinent project information is presented. Reports include:

- Work Summary of Previous Month's Activities
- Previous Period Application for Payment
- Updated Construction Schedule/1 Month Look Ahead
- Updated Cash Flow Projections
- Updated Project Budget & Value Engineering Status •

KISSIMMEE

FIREARMS TRAINING FACILITY

- Minutes from that month's Meetings
- Submittal Status Reports
- Progress Photographs
- Request For Information Status Reports





Quality Control

A quality product can easily be achieved when all members of the design and construction team work together. This ensures there is a clear understanding of the design and the workmanship expected.

H. J. High Construction has successfully employed our quality control plan on all of our projects. This is shown by the numerous project and craftsmanship awards we have received. Some of these awards are the ABC Outstanding Project Award and the American Institute of Architects Merit Award for Quality of Work and Excellence in Construction. We use the same plan each time, which assists us in the successful results we achieve.

Quality control procedures are initiated during the design phase to ensure expectations are reasonable and obtainable. During this time, the minimum specified items are established. During the construction phase, quality control starts with a clear understanding of the requirements, as well as an experienced, organized, jobsite management team.

Preconstruction document review by the Project Manager and Superintendent — During this review our team will be specifically looking for areas where it will be difficult to achieve a quality installation and will suggest alternate solutions that will provide a better finished product. Of critical importance are waterproofing, roofing and flashing details.

Detailed bid scopes at GMP — Detailed work scopes are developed as part of the subcontractor bid documents to assign responsibility for each component of the work to specific subcontractors. This allows us to assign scopes of work to the best-suited trades people for any particular item. Additional language is written into our standard subcontract agreement to address the finest of details.

Detailed review of approved submittals by Superintendent After submittals have been reviewed and approved by the architect, the Superintendent completes a review for proper sequencing and coordination of the work in the field. This provides a final opportunity to build the project on paper. Questions or concerns are raised for discussion and resolution by the construction team, preventing quality problems or delays in the field once the work starts. All materials received at the jobsite will be checked for conformity to the approved submittal data.

Pre-installation meetings with subcontractors — As the time for specific work scopes nears, we conduct a pre-installation meeting with the subcontractor, the manufacturer's representative, the architect, the client's representative, and any subcontractor closely associated with the work. At this meeting, among other things the installation process and sequencing are reviewed, quality expectations are reemphasized, and manufacturer's recommendations are reviewed and discussed.

Inspections — In-process inspections will be made by our jobsite management team, who is also our designated quality control team. Their role will be to continuously monitor the acceptability of the workmanship, as well as control the cover-up inspection.

Cleanliness — Jobsite cleanliness leads to a quality built product. We require all trade contractors remove their debris from the site at the end of each working day and at the completion of their work.

Compile preliminary punch lists — Punch lists are compiled and completed during every phase of the work, ensuring when the next trade begins their work, the substrate which they are working on/to is properly prepared and ready to accept the new work. This targeted method of preparing each facet of the work eliminates the "summation of errors" effect caused by compounding problems instead of addressing them as they arise.

Quality control is affected by virtually all aspects of design and construction. H. J. High Construction has, and always will, maintain and achieve a quality product.

Quality Assurance

H. J. High Construction is committed to the continual improvement of the quality of our work. We work closely with our customers, subcontractors, suppliers, and design professional to achieve this goal. H. J. High takes pride in our ability to build exceptional facilities by leading the industry in quality assurance management as we focus on four (4) areas within our organization.

Focus on our Employees

H. J. High realizes that our greatest asset is the empowered people that make up our organization. Our quality vision is both a process and a philosophy aimed at the continuous improvement of our services to meet the needs of our customer, and to meet the needs of our employees by encouraging them to participate in meaningful and satisfying work. We are driven by the idea that "There is Always a Better Way," through our commitment of continuing education, our challenge is to find it. Because we understand that systems fail, and not people, we are empowered to continuously improve our system.

Focus on our Client

H. J. High's "client centered" approach creates and maintains satisfied customers by delivering an exceptional facility on time, the first time. We are motivated by the idea that there is always enough time to do the job right the first time, every time. As a result of this philosophy, costs go down in delivering the facility, and efficiency goes up. And at the end of our construction engagement, the client will be impacted by the quality of their facility every day.

Focus on the Subcontractors & Suppliers

H.J. High encourages our subcontractors and suppliers to "own" our philosophy on every jobsite. This "ownership" benefits the sub and vendor by allowing them the ability to work with pride on an efficient, clean and organized job site, and allows them the opportunity to increase their profitability while keeping our client's goals in focus. H. J. High writes our subcontract agreements to require subcontractors to abide by policies designed to minimize any adverse effect on the client and as requested by the client. Us of loud or profane language is prohibited, work outside of the designated area is prohibited without proper identification and clearance, and the possession of tobacco products within 1000' of the jobsite is prohibited. Defining our work scopes and material needs completely the first time is quality administration, delivering it completely the first time is quality management.

Focus on the Design Professionals

H. J. High strives to facilitate the needs of the design professional by incorporating and adhering to published material and installation specifications and standards. In addition, H. J. High's Quality Assurance Program establishes standardized management techniques which incorporate the Design Professional to ensure everyone's quality standards are met. We utilize precise and timely communications; establish realistic project goals from project conception to final closeout, including accurate and timely budgeting and value engineering.

Safety Program

Safety begins with your Project Superintendent. They set the tone for safety at the very beginning as a top priority and maintain a safe work environment throughout construction. Every jobsite has weekly "toolbox" safety meetings with every subcontractor on-site. These safety meetings are mandatory. In addition, H. J. High requires safety programs from each contractor. These programs are reviewed in pre-construction meetings before any work begins on a project.

H. J. High's safety officer visits each jobsite once a month to review possible hazards and ensure that job site safety is acceptable. We also invite our insurance representative to visit each jobsite once per quarter to get their ideas or concerns. We feel the more people on the job reviewing safety, the better the chance of eliminating work-related injuries.

In addition to our comprehensive safety program, H. J. High ensures that every superintendent is CPR and First Aid certified. It is common to have experts hold daylong training seminars onsite to certify both H. J. High personnel and any subcontractors who wish to participate. Our office manager closely tracks each employee's status to ensure that his or her certifications do not expire.

Each year the Association of Builders and Contractors (ABC) implements the Safety Training & Evaluation Process (STEP) to award contractors for safety and loss prevention programs. The STEP program provides an objective method to measure safety program improvements. H. J. High is proud to have received either gold or platinum level awards for four consecutive years.

COVID-19 Precautions

On our jobsites, we follow current CDC guidelines and adhere to OSHA Control and Prevention protocol as well as following any protocols determined by the municipality. We train workers to recognize signs and symptoms as well as how to properly clean and care for PPE. We quarantine those with symptoms or have been directly exposed, as well as contact-tracing for any exposure.

Criminal Background Checks

To guide the decision making process and ultimately higher people of integrity and good quality, the H. J. High Construction Team has implemented a personalized set of checks and balances that we feel have proven successful when making hiring decisions. For example, our team verifies a candidate's work history, professional references and at times, may call colleges and universities to verify earned degrees. Additionally, we may do a quick web search to help roundout a candidate's profile, their interests, and achievements and even mitigate information for an informal background check.

In order to verify eligibility, employment verification and non-discrimination as governed by the Immigration and Nationality Act (INA), the H. J. High Construction Design Build Team requires all employees to complete and submit an I-9 Form as part of our initial hiring process. Additionally, a record of all employee I-9 Forms are kept on file for a minimum of three (3) years after the date of hire and for one (1) year after the date employment ends.

Drug Free Workplace/Testing Verification

H.J. High Construction is committed to leading a drug free workplace. We are familiar with the standardized procedures established by the Substance Abuse and Mental Health Services Administration (SAMHSA), part of the U.S. Department of Health and Human Services. To ensure the accuracy and fairness of testing, should an instance present itself, all testing will be conducted according to Substance Abuse and Mental Health Services Administration (SAMHSA) guidelines where applicable and will include a screening test; a confirmation test; the opportunity for a split sample; review by a Medical Review Officer, including the opportunity for employees who test positive to provide a legitimate medical explanation, such as a physician's prescription, for the positive result; and a documented chain of custody. Additionally, all drug-testing information will be maintained confidential.





Project Schedule

All project scheduling is accomplished using Phoenix Project Manager. Our schedules are developed with a level of detail to indicate all significant items of work to be completed, phasing of the project, responsibility of each work item, area the work is to take place, and includes logic to determine how all activities interact with each other. The activities reflected on the master schedule will indicate the critical milestones, key dates and the flow of work.

A master schedule is prepared during the Pre-construction

phase to monitor the overall progress of design and Preconstruction activities and milestones. The schedule incorporates decisions made through interactive input from all team members, and expands as subcontractor input is added.

As we move toward the start of construction, our subcontractor

bid documents will also indicate the scheduling requirements for bidders. Subcontractors bidding the work will be bidding time as well as money. Following the selection of low bidders for each category of work, work plans and detailed schedule information will be submitted for inclusion in the project schedule.

The project schedule will identify the early start dates for each trade's activities. Delivery lead times and approval durations for all shop drawings will be determined by the date materials are needed on the project and included on the schedule. Our practice is to secure all shop drawings and submittals as soon as contracts are awarded, but the schedule will serve to indicate when submittal cycles will begin to negatively impact the schedule.

Once work begins, the One Month Look Ahead schedule is reviewed and updated at each week's regularly scheduled construction meetings. This schedule is the basis for subcontractors to coordinate their work forces – this is

Through the scheduling control practices we have implemented, our team has achieved a track record of early schedule project delivery. where the detailed planning and problem solving occurs. At the end of the month, an updated schedule is sent to each subcontractor. This keeps them apprised of modifications made to the schedule which will affect their work start, sequencing, and completion.

The project schedule is as

important to a project as the plans and specifications. It assembles an otherwise unordered list of events into an orderly, sequential list of activities which can be monitored and adjusted as events mandate. Without proper scheduling and schedule maintenance, success on a project is not possible. Through the scheduling control practices we have implemented, H. J. High has achieved a consistent track record of early project delivery.

Scheduling Challenge Examples



City of Orlando – Police Headquarters During design the City decreased the construction duration which due to the need to move the Police Headquarters operation out of the current existing Headquarters location and into the new building to allow for the needed demolition for Orlando Magic Entertainment expansions. The building construction was compressed to a thirteen (13) month duration to put in over \$23,500,000.00 worth of work; or \$2.1 million per month.

We responded by immediately reviewing our original schedule to look for opportunities to pick up time. While the buildings were still in design, H. J. High developed an early site work and demolition scope for review with the owner and City Permitting. By releasing the site work and foundations as a separate permit we were able to work on-site while the building design and permitting was completed. This created the need for planning and management that would otherwise not have occurred.

During construction we changed our weekly subcontractor coordination meetings to daily. This allowed us to dive into the details of work progression, obstacles, and scheduling by the hour instead of by the day or week. Each meeting was held at daily at 4pm. H. J. High worked with all trades to schedule the next day's activities. We were able to decrease the overall schedule by four weeks over the course of construction by the detailed daily approach to scheduling.



City of Orlando -Code Enforcement & Permitting Facility

The paving company completed their work and the testing company noted three locations where the densities were shy of acceptable standards. H. J. High immediately made arrangements to replace the defective paving. However, the paving contractor balked at repaving and felt the product was acceptable. H. J. High contracted with a separate testing company to retest the asphalt and concurrently began the process of ending the contract with the current paver to use

his retainage to repave the poor areas. Understanding that a new paving company would likely cost the job three months, H. J. High again scheduled a meeting between our president, Robert High and the owner of the paving company. This meeting was onsite and included engineers and paving experts. We determined at the meeting that the testing didn't determine the structural strength of the asphalt and an overlay would actually allow the owner to get an additional 1.5" of asphalt and increase the durability and lifespan of the parking lot while allowing the paving contractor to not have to remove the existing base and subbase. It was easier for him while at the same time giving the City a more durable product.

Sometime negotiations don't need to be "zero sum" issue where there is a loser and a winner. All parties can benefit. However, conflict can never be resolved without communication and a commitment to stay with the issue until it is properly resolved. We pride ourselves on our willingness to jump in to the issue at all levels in our company and work to resolve conflict immediately for our jobs and our clients.



Sample Schedule: Cocoa Beach Police Department Headquarters



Sample Schedule: Cocoa Beach Police Department Headquarters

Sample Schedule: Cocoa Beach Police Department Headquarters



Permanent Power Owner Provided IT/Eq. Code Required Signage It Furniture Installation Test Balance Final Inspect Final Inspect Final Inspect Own Project Finish Nov Oct Sep HVAC On Aug Πη 2021 Jun May Apr Mar Feb Jan Dec Nov Oct 2020 Data Date Sep Aug ٦n Project Start 07/30/21 09/17/21 09/17/21 09/17/21 10/01/21 10/01/21 10/18/21 10/18/21 10/19/21 11/12/21 11/12/21 11/18/21 Planned Finish 5 0/126/21 5 09/13/21 25 09/13/21 26 09/13/21 15 09/13/21 16 09/13/21 10 09/13/21 10 09/13/21 10 09/13/21 10 10/04/21 10 10/11/21 10 10/11/21 10 10/25/21 10 10/25/21 10 10/25/21 Planned Start DUR Owner Provided IT Equipment Installations Owner Provided IT Equipment Installation Code Required Signage Installation Furniture Installation & LV Connections Test & Balance Final Competion Certificate of Occupancy Punch List Owner Training Final Completion Description Permanent Power HVAC On

Sample Schedule: Cocoa Beach Police Department Headquarters

801 802 803 804 805 805 805 805 807 808 808 808 810 811 812

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Building Community

Because we believe it is important to foster the economic growth and encourage a sense of community for the City of Gainesville projects, our goal is to engage as many local subcontractors as possible.

In order to do this, we will:

- Engage local subcontractors first
- · Solicit participation from our current relationships with the best subcontractors in Gainesville
- Advertise opportunities in the area's most prolific community resources
- Engage the local Chambers of Commerce
- · Host trade events and invite local subcontractors to learn about the project
- · Advertise the opportunity on our social media outlets

As your Construction Manager we will work diligently to engage these local subcontractors to provide services for the Gainesville Public Safety Projects. We will leverage our relationships and reputation to engage qualified local vendors.

H. J. High is focused on customer service and client satisfaction. We will engage local subcontractors that will perform to the highest standards, provide exceptional customer service and honor the culture of the City. With that in mind, if for any reason a local subcontractor will not provide the best overall value that the City desires, we will then reach out to subcontractors that may not be local to the area.

The H. J. High Construction Team is committed to assisting small, minority and disadvantaged businesses grow and develop. Over the years, we have contracted with several local small, minority and disadvantaged firms who would not normally have an opportunity to participate in larger projects.

H. J. High is proud to have exceeded MWBE goals on every project in the last five years. Some examples are with the City of Orlando Crime Scene Facility and Headquarters facility projects where our percentages are as seen here:





Distance to Jobsite

The H. J. High main office, located at 1015 W Amelia Street in downtown Orlando, is almost 110 miles from the City of Gainesville. It's a two hour drive from the H. J. High main office.

Our project superintendents will be located on your jobsite full-time. Our location in Orlando will have no negative impact on your projects.



"H. J. High was present and engaged right from the very beginning. My biggest concern was the proximity of the contractor to the job site, and we couldn't even tell the difference. H. J. High was incredibly responsive, accessible to our needs, and has just done a fantastic job throughout. I would recommend H. J. High for any of your project needs."

- Chief of Police (Retired) Scott Rosenfeld Cocoa Beach Police Department

Leveraging Technology to Serve Our Clients Better

H. J. High has embraced drone technology to better engage with our clients, stakeholders and the community. Our team includes the first FAA Part 107 Certified Drone Operator in Central Florida.

As part of our services, we map every job site and create a 3D rendering that the client can see real-time progress on the project. We fly monthly missions and track job progress. From there, we create marketing videos that the client can share with stakeholders. For a project like yours, this is a very effective way to build excitement within your community.

Our goal is to supplement your communications efforts and be an extension of your team.



Aerial of the Kissimmee Public Safety Training Facility

Using our drone, we can map your site in order to do some preliminary investigation. That allows us to determine if there are any conditions we need to mitigate.





Above is a 3D map of the Kissimmee Public Safety Training Facility created using drone technology. Mapping a site allows us to provide real-time updates about job progress and site conditions such as elevation, and plant health and it helps our team with jobsite logistics. It also allows us to provide communication and social media engagement for our clients. Visit our YouTube Channel to see our videos.

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H. J. High's personnel team brings decades of combined experience in and public safety projects. We are acutely aware of the speed and production demands of these types of projects and have purposefully kept our organization streamlined so team communication is highly effective.

Gainesville's lead contact for the project who will have signing authority will be Robert High, President of H. J. High Construction. H. J. High's project managers will coordinate the work on a day to day basis and will regularly coordinate and interface with the City's project representative.

H. J. High's superintendents will oversee field operations and will lead our subcontractor coordination, quality assurance, safety and execution. Our superintendents will interact with the permitting authorities to be sure field inspections are properly coordinated and passed.

Gainesville





Ken Tucker



Location Orlando, FL

Years of Experience

H. J. High: 1998 Industry: 1998

Education

Management School Harvard University

Master of Business Administration *Rollins College*

Bachelor of Science Furman University

Licenses + Certifications

Certified General Contractor (FL, GA and SC)

LEED® Accredited Professional

Design-Build Professional

Robert High, DBIA, LEED^{AP} President/ Project Executive

Robert will oversee the team's involvement through the pre-construction, construction, and warranty phases. As both the Project Executive and President of H. J. High, Robert High works closely with the architect and client along with our pre-construction team, project managers and superintendent to keep the process moving forward and to ensure the client's needs are being met.

Project Experience

City of Orlando Police Department Headquarters

This three story, 100,307 SF, tilt-wall facility is the flagship of the Orlando Police Department. LEED® Silver certified, it uses day-lighting, energy efficient mechanical systems and environmentally friendly finishes. The facility houses public spaces, recruiting offices, Homicide/Robbery/Assault & Battery Units, as well as the Chief of Police Division, Professional Standards, Technology Management and Legal Divisions.

City of Cocoa Beach Police Department Headquarters

The new \$9 million, 23,237 SF Cocoa Beach Police Department Headquarters consists of a hardened structure one block from the ocean rated to withstand category five hurricane winds and extensive storm surge. It contains state-of-the-art security and technology as well as the latest safety standards. With secured parking, administrative offices, evidence storage, booking/intake, community room and other amenities, it serves the Cocoa Beach community for decades to come and adapt to future technology as well. This facility can also be used as an emergency operations center.

City of Kissimmee Public Safety Training Facility

Single-story, 26,000 SF, \$9.84 million firearms training facility, designed to be a state-of-theart solution to the growing needs of the Kissimmee Police Department. The project includes a classroom and a defensive tactics lab, offices, storage, three surface parking areas, lift station, access road, landscaping, a 162,914 SF retention pond, and a multipurpose firing range. This facility can also be used as an emergency operations center.

Boynton Beach Police Department Headquarters

At just over 63,100 GSF, the new Headquarters houses the Chief and Administrative Offices Suite, Administrative Services Bureau, and all of the required functions of a modern-day, state-of-the-art public safety facility including a 3,000 SF Community Room.

The City of Boynton Beach Fire Department Station 1

The Boynton Beach Fire Station #1 is a 14,000 SF, two story complex with apparatus bays, living quarters, airlocks and a "walk through" decontamination room, living quarters, dining and day rooms are all located on the second floor. The station was designed with maximum safety and usability in mind.

City of Orlando Fire Station #9

The 11,8800 SF facility is designed with stringent survivability and safety accommodations. Apparatus bays are separated from the living and working quarters for added safety. A dual airlock system and decontamination room are integrated to prevent exposure to dangerous carcinogens and contaminants. Aesthetic considerations such as exterior finishes, site lighting, and landscaping are planned to allow greater integration into the surrounding community.

IRSC: Treasure Coast Public Safety Training Facility

With 100,629 SF, the Treasure Coast Public Safety Training Complex is the largest public safety training facility in south/central Florida. It consists of fire-rescue training, nine buildings, a Mock Village, Sheriff's Tactical Driving Course, and a five acre retention pond.

Other Projects: City of Orlando Fire Station #10 Renovations



Location Orlando, FL

Years of Experience

H. J. High: 2014 Industry: 2000

Education

Bachelor of Science in Construction Management Southern Polytechnic State University

Licenses + Certifications OSHA 30-Hour

Construction Safety

ICC Building Inspector

Design-Build Professional

Orrie Feitsma, DBIA

Vice President of Pre-construction Services / BIM Expert

As Vice President of Pre-construction Services, Orrie serves as Chief Estimator working closely with the project manager and the design team during the preconstruction phase of the project. Orrie completes site visits, prepares estimates at the schematic, design development and construction document stages and oversees solicitation and pre-qualification of subcontractors and suppliers. In addition, Orrie manages the Building Information Modeling (BIM) process and will work alongside Gainesville's staff to develop value enhancement options for the project.

Project Experience

City of Orlando Police Department Headquarters

This three story, 100,307 SF, tilt-wall facility is the flagship of the Orlando Police Department. LEED® Silver certified, it uses day-lighting, energy efficient mechanical systems and environmentally friendly finishes. The facility houses public spaces, recruiting offices, Homicide/Robbery/Assault & Battery Units, as well as the Chief of Police Division, Professional Standards, Technology Management and Legal Divisions.

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Boynton Beach Police Department Headquarters

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The 11,8800 SF facility is designed with stringent survivability and safety accommodations. Apparatus bays are separated from the living and working quarters for added safety. A dual airlock system and decontamination room are integrated to prevent exposure to dangerous carcinogens and contaminants. Aesthetic considerations such as exterior finishes, site lighting, and landscaping are planned to allow greater integration into the surrounding community.

City of Orlando Fire Station #6

An Aircraft Rescue and Firefighting Facility (ARFF), Fire Station #6 is a special type of fire response unit that involves the response, hazard mitigation, evacuation and possible rescue of passengers and crew of an aircraft involved in (typically) an airport ground emergency. It has three apparatus bays and is designed with firefighter safety in mind. It features sleeping quarters with acoustic separation and a decontamination room with an Active Decon unit and shower to prevent contamination of living quarters.

City of Orlando Fire Station #10 Renovations

City of Orlando has requested H. J. High Construction to provide Design/Build services for Fire Station 10 Project. An approximately 950 sf addition and 365 sf renovation to the existing 2-bay, 2-story facility, to include a physical agility space, women's restroom, turnout gear storage, and additional storage space to the existing building.



Location Orlando, FL

Years of Experience H. J. High: 2019 Industry: 1984

Education

Bachelor of Science in Civil Engineering *Pennsylvania State University*

Licenses + Certifications OSHA 30-Hour

LEED® Accredited Professional

ICI Commercial Building Inspector

Lori Baker Sr. Project Manager

Lori will work closely with the Project Executive through both the preconstruction and construction phases. During the preconstruction phase, she will support our Chief Estimator with the development of estimates and constructibility reviews as they relate to the overall construction approach. She will assist with developing and refining value engineering options for consideration and will review documents to facilitate project construction. Once the GMP has been established, Lori will develop project scopes and administer subcontracts, the project budget, baseline and progress schedules, submittals and changes. She works in close coordination with our project team to lead the documentation and administration efforts in making sure the job site leadership has the resources and information necessary to complete the project successfully.

Project Experience

The City of Kissimmee Police Department Training Facility

The new single-story, 26,000 SF firearms training facility is designed to be a state-of-the-art solution to the growing needs of the Kissimmee Police Department. The project includes a classroom and a defensive tactics lab, offices, storage, three surface parking areas, lift station, access road, landscaping, a 162,914 SF retention pond, and a multipurpose firing range.

The City of Kissimmee Fire Department Training Tower

The facility features a five-story fire training tower for the City of Kissimmee Fire Department. The 3,556 SF fire training facility consists of a pre-engineered structure featuring burn rooms, where temperatures can reach up to 1,200 degrees, repealing rail systems, mock-elevator shaft, moveable interior partition walls, an artificial smoke distribution system and smoke generator, and areas to mimic a residential unit, including an attic. The tower features a parapet roof guard with chained opening as well as interior stairs up to the fourth floor. Around the fire training facility is an expansive concrete pad reinforced to support the weright of the heaviest fire trucks. A gravel area is also provided for the fire department to practice extraction maneuvers for indiciduals trapped in vehicles.

City of Cocoa Beach Police Department Headquarters

The new \$9 million, 23,237 SF Cocoa Beach Police Department Headquarters will consist of a hardened structure one block from the ocean rated to withstand category five hurricane winds and extensive storm surge. It will contain state-of-the-art security and technology as well as the latest safety standards. With secured parking, administrative offices, evidence storage, booking/intake, community room and other amenities, it will serve the Cocoa Beach community for decades to come and adapt to future technology as well. This facility can also be used as an emergency operations center.

City of Orlando Fire Station #6

An Aircraft Rescue and Firefighting Facility (ARFF), Fire Station #6 is a special type of fire response unit that involves the response, hazard mitigation, evacuation and possible rescue of passengers and crew of an aircraft involved in (typically) an airport ground emergency. It has three apparatus bays and is designed with firefighter safety in mind. It features sleeping quarters with acoustic separation and a decontamination room with an Active Decon unit and shower to prevent contamination of living quarters.

City of Orlando Fire Station #11

Fire Station #11 has four apparatus bays and is being integrated into an existing sports and recreation complex. Primary building materials include masonry with stucco finish, parapet roofs, color variation and reveals.



Location Orlando, FL

Years of Experience

H. J. High: 2018 Industry: 2000

Education

Bachelor of Architecture (BArch) Construction Engineering *Florida Agricultural and Mechanical Universityy*

JP Hurd

Project Manager

As the Project Manager, JP will be the team's leader through both the preconstruction and construction phases. During the pre-construction phase, JP will oversee the development of estimates. He will work closely with the chief estimator and entire team to develop and refine value engineering options for consideration and review documents for project construction. Once the GMP has been established, he will develop and administer subcontracts, the project budget, baseline and progress schedules, submittals and changes.

Project Experience

The City of Palmetto Police Department Headquarters

The new Palmetto Police Department Headquarters will be a single story, state-of-the-art facility designed as a hardened facility meeting enhanced design requirements. The facility will include multipurpose rooms to support training and operations, forensic technology facilities, data center and will function as an emergency operations center.

Boynton Beach Police Department Headquarters

At just over 63,100 GSF, the new Headquarters houses the Chief and Administrative Offices Suite, Administrative Services Bureau, and all of the required functions of a modernday, state-of-the-art public safety facility including a 3,000 SF Community Room.

Boynton Beach Fire Department Station 1

A 14,000 SF, two story complex with apparatus bays, living quarters airlocks and a "walk through" decontamination room. The living quarters, kitchen, dining and day room are all located on the second level. A second-floor balcony allows firefighters to have a space to relax in an outdoor environment.

City of Cocoa Beach Police Department Headquarters PRECON

JP was the Project Manager during the preconstruction phase of the new \$9 million, 23,237 SF Cocoa Beach Police Department Headquarters. It consists of a hardened structure one block from the ocean rated to withstand category five hurricane winds and extensive storm surge. It contains state-of-the-art security and technology as well as the latest safety standards. With secured parking, administrative offices, evidence storage, booking/intake, community room and other amenities, it serves the Cocoa Beach community for decades to come and adapt to future technology as well. This facility can also be used as an emergency operations center.

Pinellas Park Public Safety Campus

This project consists of construction of a new police headquarters and a demo and/or repurposing of the previous police headquarters into a fire department facility.



Location Orlando, FL

Years of Experience H. J. High: 2015 Industry: 2000

Education

Master of Building Construction Bachelor of Design in Architecture *University of Florida*

Licenses + Certifications OSHA 10 Hour

LEED Green Certification

Earthcraft Certification

Jay Wahl, LEED Green Associate Project Manager

As the Project Manager, Jay will be the team's leader through both the preconstruction and construction phases. During the pre-construction phase, Jay will oversee the development of estimates. He will work closely with the chief estimator and entire team to develop and refine value engineering options for consideration and review documents for project construction. Once the GMP has been established, he will develop and administer subcontracts, the project budget, baseline and progress schedules, submittals and changes.

Project Experience

Town of Windermere Police Headquarters and Town Facilities

The Windermere Police Headquarters and Town Facility is a hardened structure facility with combined police department, operational offices, and public works. It is open to the public and includes enhanced security features, as well as the design which is cohesive with the town's culture.

Everest Rehabilition Hospital - Ocoee

Everest Rehabilitation Hospital is under construction in Ocoee, Florida. The venture, estimated to cost \$24 million, will comprise 36 beds. This is its fourth Florida location. Upon completion, the Everest Rehabilitation Hospital in Ocoee will feature 40,000 square feet of new construction in a single-story building.

Everest Rehabilition Hospital - Auburndale

The hospital includes spacious, technologically advanced equipped inpatient and outpatient physical therapy gyms, a large outdoor mobility courtyard for therapeutic use, aqua therapy, a fully furnished life skills training apartment with kitchen and bathroom, several family gathering areas, an extra-large dining hall and patio, in-house dialysis, and an in-house pharmacy. The hospital will serve patients recovering from stroke, brain injury, neurological conditions, trauma, spinal cord injury, speech impediments, amputation, pulmonary disease, orthopedic injury, COVID-19, and other medically complex conditions.

Everest Rehabilition Hospital - Pinellas Park

Everest Rehabilitation Hospital operates and develops identical, modern, 40,000 square foot, 36-bed, single story comprehensive physical rehabilitation hospitals. Staying at an Everest location feels much more like staying in a luxury hotel instead of staying in a hospital. Everest Rehabilitation Hospitals are predesigned with the option to add 17 additional private rooms should the community dictate the need for expansion.



Company H. J. High Construction

Location Orlando, FL

Years of Experience

H. J. High: 2004 Industry: 1992

Education

Construction Technology and Management *Bowling Green State University*

Licenses + Certifications

OSHA 30-Hour

Bill Mees

Project Superintendent

As H. J. High's Project Superintendent, Bill leads the construction efforts with all aspects of the project. He works closely with the project manager, Lori, and subcontractors in implementing and adjusting the project schedule, as well as supervising the workmanship and materials being used on the project. Bill is responsible for executing H. J. High's safety policy in order to keep all workers safe on the project. He also coordinates modifications and changes needed in the field and inspects the work for quality control and compliance with the contract documents.

Project Experience

The City of Kissimmee Police Department Training Facility

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The new \$9 million, 23,237 SF Cocoa Beach Police Department Headquarters will consist of a hardened structure one block from the ocean rated to withstand category five hurricane winds and extensive storm surge. It will contain state-of-the-art security and technology as well as the latest safety standards. With secured parking, administrative offices, evidence storage, booking/intake, community room and other amenities, it will serve the Cocoa Beach community for decades to come and adapt to future technology as well. This facility can also be used as an emergency operations center.

Pinellas Park Public Safety Campus

This project consists of construction of a new police headquarters and a demo and/or repurposing of the previous police headquarters into a fire department facility.
Tab Two | Proposed Project Staff



Company H. J. High Construction

Location Orlando, FL

Years of Experience

H. J. High: 1999 Total: 1982

Education

Associate of Arts Seminole State College

Licenses + Certifications OSHA 30 hour

Dave Long

Superintendent

Mr. Long brings more than 30 years of experience as a Superintendent of large municipal projects. As H. J. High's Project Superintendent, Dave leads the overall field construction efforts. Dave works closely with the project manager and subcontractors in implementing and adjusting the project schedule as well as supervising the workmanship and materials being used on the project. Dave also coordinates modifications and changes needed in the field, and leads the field safety and quality control efforts.

Project Experience

City of Orlando Police Department Headquarters

This three story, 100,307 sf, tilt-wall facility is the flagship of the Orlando Police Department. LEED® Silver certified, it uses day-lighting, energy efficient mechanical systems and environmentally friendly finishes. The facility houses public spaces, recruiting offices, Homicide/Robbery/Assault & Battery Units, as well as the Chief of Police Division, Professional Standards, Technology Management and Legal Divisions.

City of Orlando Fire Station #9

The 11,8800 SF facility is designed with stringent survivability and safety accommodations. Apparatus bays are separated from the living and working quarters for added safety. A dual airlock system and decontamination room are integrated to prevent exposure to dangerous carcinogens and contaminants. Aesthetic considerations such as exterior finishes, site lighting, and landscaping are planned to allow greater integration into the surrounding community.

City of Orlando Fire Station #6

An Aircraft Rescue and Firefighting Facility (ARFF), Fire Station #6 is a special type of fire response unit that involves the response, hazard mitigation, evacuation and possible rescue of passengers and crew of an aircraft involved in (typically) an airport ground emergency. It has three apparatus bays and is designed with firefighter safety in mind. It features sleeping quarters with acoustic separation and a decontamination room with an Active Decon unit and shower to prevent contamination of living quarters.

City of Orlando Fire Station #11

Fire Station #11 has four apparatus bays and is being integrated into an existing sports and recreation complex. Primary building materials include masonry with stucco finish, parapet roofs, color variation and reveals.

City of Orlando Fire Station #10 Renovations

City of Orlando has requested H. J. High Construction to provide Design/Build services for Fire Station 10 Project. An approximately 950 sf addition and 365 sf renovation to the existing 2-bay, 2-story facility, to include a physical agility space, women's restroom, turnout gear storage, and additional storage space to the existing building.

IRSC: Treasure Coast Public Safety Training Facility

With 100,629 SF, the Treasure Coast Public Safety Training Complex is the largest public safety training facility in south/central Florida. It consists of fire-rescue training, nine buildings, a Mock Village, Sheriff's Tactical Driving Course, and a five acre retention pond.



Years of Experience H. J. High: 2016 Total: 2015

Education

Bachelor of Science in Criminology University of Florida

Associates Degrees with Focus on Building Construction Valencia College

Licenses + Certifications

OSHA 30 hour Construction Safety

Greg Wiedenbeck

Superintendent

As Project Superintendent, Greg leads the field construction efforts with site work and exterior building components. He works closely with the project managers, and subcontractors in implementing and adjusting the project schedule, as well as supervising the workmanship and materials being used on the project. Greg is responsible for executing H. J. High's safety policy in order to keep all workers safe on the project. He also coordinates modifications and changes needed in the field and inspects the work for quality control and compliance with the contract documents.

Project Experience

Town of Windermere Police Headquarters and Town Facilities

The Windermere Police Headquarters and Town Facility is a hardened structure facility with combined police department, operational offices, and public works. It is open to the public and includes enhanced security features, as well as the design which is cohesive with the town's culture.

City of Orlando Police Department Headquarters

This three story, 100,307 sf, tilt-wall facility is the flagship of the Orlando Police Department. LEED® Silver certified, it uses day-lighting, energy efficient mechanical systems and environmentally friendly finishes. The facility houses public spaces, recruiting offices, Homicide/Robbery/Assault & Battery Units, as well as the Chief of Police Division, Professional Standards, Technology Management and Legal Divisions.

Correct Craft Production Facilities

This project includes a renovation to the 300,000 square-foot Correct Craft North Production Facility, as well as a moderniztion of the existing South Production Facility.



Years of Experience H. J. High: 1989 Total: 1980

Education

Construction Courses University of Miami

Licenses + Certifications

OSHA 30 hour CPR Certified First Aid

Ken Tucker

Sr. Quality Assurance / Quality Control Superintendent

Mr. Tucker brings more than 40 years of experience as a Superintendent. As H. J. High's Project Superintendent, Ken leads the overall field construction efforts. Ken works closely with the project manager and subcontractors in implementing and adjusting the project schedule as well as supervising the workmanship and materials being used on the project. Ken also coordinates modifications and changes needed in the field, and leads the field safety and quality control efforts. Ken is responsible for ensuring timely and effective implementation of H. J. High's construction procedures and inspecting the quality of the products and materials used on all jobsites. He is involved from the beginning as soon as plans are available. Ken deep dives into the logistics to make sure we can provide the client with the best possible product from the beginning.

Project Experience

The City of Palmetto Police Department Headquarters

The new Palmetto Police Department Headquarters will be a single story, state-of-the-art facility designed as a hardened facility meeting enhanced design requirements. The facility will include multipurpose rooms to support training and operations, forensic technology facilities, data center and will function as an emergency operations center.

Boynton Beach Police Department Headquarters

At just over 63,100 GSF, the new Headquarters houses the Chief and Administrative Offices Suite, Administrative Services Bureau, and all of the required functions of a modern-day, state-of-the-art public safety facility including a 3,000 SF Community Room.

Boynton Beach Fire Department Station 1

A 14,000 SF, two story complex with apparatus bays, living quarters airlocks and a "walk through" decontamination room. The living quarters, kitchen, dining and day room are all located on the second level. A second-floor balcony allows firefighters to have a space to relax in an outdoor environment.

Pinellas Park Public Safety Campus

This project consists of construction of a new police headquarters and a demo and/or repurposing of the previous police headquarters into a fire department facility.

City of Orlando Police Department Headquarters

This three story, 100,307 sf, tilt-wall facility is the flagship of the Orlando Police Department. LEED® Silver certified, it uses day-lighting, energy efficient mechanical systems and environmentally friendly finishes. The facility houses public spaces, recruiting offices, Homicide/Robbery/Assault & Battery Units, as well as the Chief of Police Division, Professional Standards, Technology Management and Legal Divisions.



H. J. High's Public Safety Experience

Public Safety Experts

H. J. High is very proud of our service to the public safety sector. Public safety facilities are essential to every community and we work to build the very best. We were the contractor for the flagship Orlando Police Department Headquarters as well as the City of Orlando's three new fire stations, with four more recently awarded to us. **Since 2017, we have completed, or have been awarded, 24 Public Safety Facilities, including seven police headquarters, seven public safety facilities, and nine fire facilities.**

We understand the needs of a new, state-of-the-art public safety complex. We understand the types of accommodations and special purpose units needed for safety, security, practicality, and longevity. We understand what materials and building techniques to use. We understand the importance the layout makes to logistics and functionality. We understand because we listen; because we put the needs of your team first and do everything in our power to accommodate those needs without compromising the budget.



H. J. High is proud to have received the "Design-Build Project of the Year" award from the Design-Build Institute of America, Florida Region for these projects in 2017 and 2022.



City of Orlando Police Department Headquarters



City of Cocoa Beach Police Department Headquarters

Tab Three | Qualifications of Firm



H. J. High's Role

Construction Manager

Owner's Representative

Corey Knight Project Management Division City of Orlando Public Works 400 S. Orange Ave. Orlando, FL 32801 321-229-0273

> Project Size 100,307 SF

Project Cost \$25,200,00

Completion Date

February 2017

Team Members Involved

Robert High Orrie Feitsma Dave Long Greg Wiedenbeck Ken Tucker

H. J. High has received the "Design-Build Project of the Year" award from the Design-Build Institute of America, Florida Region for this project in 2017.

City of Orlando Police Department Headquarters

Orlando, Florida

H. J. High served as the design-builder for the Orlando Police Department Headquarters Facility with Architects Design Group. The three-story tilt wall building includes secured staff parking and is designed with features such as day-lighting, energy efficient mechanical systems, and environmentally friendly finishes.

The ground floor houses all of the public spaces including a lobby, recruiting offices, community meeting and multi-purpose room, gymnasium, locker rooms, Quartermaster, and Patrol Divisions.

The second floor includes the Interview Suite, the Report Review Information Unit, and Criminal Intake. Also included are the Homicide/Robbery/ Assault & Battery Units, the Property Division, C.I.D. Command, Intelligence Unit, and the Special Victims Unit.

The Chief of Police Division is the main occupant on the third floor with the addition of Professional Standards, Technology Management and Support Services. Also included is the Communications Center, Homeland Security OPS Center, Internal Affairs, Planning & Evaluation, Professional Standards, and Legal Divisions. The building was awarded a LEED Silver Certification.



Owner's Representative

Wayne Carragino, Project Manager City of Cocoa Beach Public Works Facility 1600 Minutement Causeway Cocoa Beach, FL 32931 321-868-321 wcarragino@cityofcocoabeach.com

Project Size

22,237 SF

Project Cost \$8,661,706

Completion Date October 2021

Team Members Involved

Robert High Orrie Feitsma Lori Baker Bill Mees

H. J. High has received the "Design-Build Project of the Year" award from the Design-Build Institute of America, Florida Region for this project in 2022.

City of Cocoa Beach Police Department Headquarters

Cocoa Beach, Florida

The new Cocoa Beach Police Department headquarters is a state-of-the-art, tilt-wall, hardened facility, designed and built to withstand category five hurricane wind and rains. The new facility will be able to withstand severe storm surge and maintain functions as an Emergency Operations Center. Upgraded infrastructure and communication technologies allow for quicker, more efficient responses and allow the department to meet new and ever-changing requirements.

This project was a challenge for the city due to a very small footprint and a program that was almost \$4 million more than their budget. We worked sideby-side with the design team to pair down their facility without sacrificing necessary programming. Through careful collaboration, drawing on our bestpractice experience, we were able to provide them with a facility that is state-of-the-art and actually came in below their established budget.

The facility includes: public and secured parking, security gates with access control, personal property storage, evidence storage, break and conference rooms, weapons storage, administration offices, and physical agility/defensive tactics room.



Owner's Representative

Colin Groff Assistant City Manager City of Boynton Beach 3301 Quantum Blvd. P.O. Box 310 Boynton Beach, FL 33426 561-742-6010

> Project Size 65,000 SF

Project Cost \$20,235,586

Completion Date July 2020

Team Members Involved

Robert High Orrie Feitsma JP Hurd Bill Mees Ken Tucker

City of Boynton Beach Police Department Headquarters

Boynton Beach, Florida

The new Boynton Beach Police Department Headquarters is designed to serve the growing community and meet the requirements of an expanding police force. The new Police Department Headquarters includes the 60,000 SF, two-story main building which houses the chief and administrative suites, the administrative services bureau, booking and detention facilities, and evidence storage and crime labs. Additionally, the headquarters has capabilities to maintain functions as an Emergency Operations Center.

This project was completed in conjunction with the Boynton Beach Fire Station #1. Both the preconstruction and the construction phases were commenced atr the same time, finishing within one month of one another.

Tab Three | Qualifications of Firm



H. J. High's Role Construction Manager

Owner's Representative

Colin Groff Assistant City Manager City of Boynton Beach 3301 Quantum Blvd. P.O. Box 310 Boynton Beach, FL 33426 561-742-6010

> Project Size 14,000 SF

Project Cost \$4,800,000

Completion Date June 2020

Team Members Involved

Robert High Orrie Feitsma JP Hurd Ken Tucker

City of Boynton Beach Fire Station #1 *Boynton Beach, Florida*

The new Boynton Beach Fire Station #1 is designed to serve the growing community of Boynton Beach and meet the changing guidelines and standards for fire fighter response and safety concerns. Diagrammatically, the 14,000 sf "L" shaped station is a two story complex, with apparatus bays and support along the north, station living quarters along the south west and the 6,200 sf attached District Energy Services along the south east. Airlocks and a "walk through" decontamination room allow for the separation of contaminants and clean living areas where the 2 story building meets the 1 story apparatus bays. Living quarters, kitchen, dining and day room are all located on the second level. Windows running along the south exterior wall bring light into the space and help define the colonnade from the exterior. A second floor balcony allows firefighters to have a space to relax in an outdoor environment.

This Boynton Beach Fire Station was built with longevity in mind. In addition to our usual attention to safety and practicality, this station was outfitted with industrial finishings and appliances. Each shift has their own lockable refrigerator and section of the kitchen, and each appliance was selected for its durability to reduce operational expenses over time.

Tab Three | Qualifications of Firm



H. J. High's Role Construction Manager

Owner's Representative

Corey Knight Project Management Division City of Orlando Public Works 400 S. Orange Ave. Orlando, FL 32801 321-229-0273

Project Size 11,800 SF

Project Cost \$5,900,000

Completion Date August 2020

Team Members Involved

Robert High Orrie Feitsma Lori Baker Dave Long

City of Orlando Fire Station #9

Orlando, Florida

As the prototype for future City of Orlando Fire Stations, this state-of-the-art, 11,800 SF facility is designed with stringent survivability and safety accommodations. Apparatus bays are separated from the living and working quarters for added safety. A dual airlock system and decontamination room are integrated to prevent exposure to dangerous carcinogens and contaminants. It also includes a decontamination room with an active decon unit and shower. The sleeping quarters and active3 crew quarters have acoustic separation to allow for much needed rest and recuperation.

The overall floor plan is designed to maximize traffic flow and usability. Aesthetically, the facility is designed to integrate into the community perfectly and stand as a symbol of safety and stability.





Owner's Representative

Corey Knight Project Management Division City of Orlando Public Works 400 S. Orange Ave. Orlando, FL 32801 321-229-0273

> Project Size 14,700 SF

Project Cost \$9,407,590

Project Status In Construction

Team Members Involved

Robert High Orrie Feitsma Lori Baker Dave Long

City of Orlando Fire Station #11

Orlando, Florida

Station #11 is a four-bay station on the west side of town that is being integrated into an existing sports and recreation complex. This station is designed to meet stringent survivability, functional criteria, and to create civic architecture that fosters pride in the community. The floor plan not only supports functionality and rapid response times, but also promotes firefighter health and safety. Apparatus bays are separated from the living and working quarters by apparatus support areas with two airlocks with pressurization to keep carcinogens out of the living quarters. Sleeping quarters and active crew quarters have acoustic separation to allow for needed firefighter rest and recuperation. This facility serves as a long-term investment in the Orlando community and is intended to function for many years.





H. J. High's Role

Construction Manager

Owner's Representative

Corey Knight Project Management Division City of Orlando Public Works 400 S. Orange Ave. Orlando, FL 32801 321-229-0273

Project Size 14,240 SF

Project Cost \$9,400,000

Project Status In Pre-Construction

In Pre-Construction

Team Members Involved

Robert High Orrie Feitsma Lori Baker Dave Long

City of Orlando Fire Station #6

Orlando, Florida

As an Aircraft Rescue and Firefighting Facility (ARFF), Fire Station #6 is a special type of fire response unit that involves the response, hazard mitigation, evacuation and possible rescue of passengers and crew of an aircraft typically involved in an airport ground emergency. It has three apparatus bays and is designed with firefighter safety in mind. It features sleepinbg quarters with acoustic separation and a decontamination room with an active decon unit and shower to prevent contamination of living quarters.



Owner's Representative

Dr. Allen Bottorff VP of Administration and Finance 4700 Research Way Lakeland, FL 33805 863-874-8408 *Dr. Bottorff has since left IRSC and currently works for Florida Polytechnic

> Project Size 100,269 SF

Project Cost \$33,000,000

Completion Date August 2009

Team Members Involved Robert High Dave Long

Treasure Coast Public Safety Training Facility

Fort Pierce, Florida

This project consists of a fire, a training facility, and a six-story Fire Fighting Training Tower used to practice techniques used to fight fires in multistoried buildings. Part of the tower contains a twostory Indoor Tactical Training Building with an extensive grid system with movable doors that can be arranged into several different configurations to simulate various rescue situations.

This facility also includes a three-story Safety Education Building, a Physical and High Liability Training Building, a tactical combat training room, a laster simulator room which simulates live gun battles, and a full working, 12-lane, indoor firing range with a spent bullet collection system complete with moving targets.



Tab Three | Qualifications of Firm



H. J. High's Role Construction Manager

Owner's Representative

Robert Masiku Engineering Manager City of Kissimmee 101 Church St., Ste. 301 Kissimmee, FL 34741 407-624-0269

> Project Size 26,000 SF

Project Cost \$10,250,775

Completion Date June 2020

Team Members Involved

Robert High Orrie Feitsma Lori Baker Bill Mees

City of Kissimmee Public Safety Training Center

Kissimmee, Florida

The new single-story, 26,000 SF training facility is designed to be a state-of-the-art solution to the growing needs of the Kissimmee Police Department. The infrastructure for a future City of Kissimmee Fire Department Training Facility has been added to the project as a part of the campus. In addition, the City of Kissimmee will use the facility as the new Emergency Operations Center. The building also includes a classroom and defensive tactics lab, a 20-lane firing range, administrative offices, a range master office, multiple secure gun cleaning stations, secure entry, a fire training tower, storage, and a 162,000 SF retention pond.





Owner's Representative

Robert Masiku Engineering Manager City of Kissimmee 101 Church St., Ste. 301 Kissimmee, FL 34741 407-624-0269

Project Size 3,556 SF

Project Cost \$1,182,003

Completion Date February 2020

Team Members Involved

Robert High Orrie Feitsma Lori Baker Bill Mees

City of Kissimmee Public Safety Training Center Fire Tower

Kissimmee, Florida

The facility features a five-story fire training tower for the City of Kissimmee Fire Department. The 3,556 SF fire training facility consists of a pre-engineered structure featuring burn rooms, where temperatures can reach up to 1,200 degrees, repealing rail systems, mock-elevator shaft, moveable interior partition walls, an artificial smoke distribution system and smoke generator, and areas to mimic a residential unit, including an attic. The tower features a parapet roof guard with chained opening as well as interior stairs up to the fourth floor. Around the fire training facility is an expansive concrete pad reinforced to support the weright of the heaviest fire trucks. A gravel area is also provided for the fire department to practice extraction maneuvers for indiciduals trapped in vehicles.





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Owner's Representative

Corey Knight Project Management Division City of Orlando Public Works 400 S. Orange Ave. Orlando, FL 32801 321-229-0273

> Project Size 80,000 SF

Project Cost \$10,361,520

Completion Date June 2016

Team Members Involved

Robert High Orrie Feitsma Dave Long

City of Orlando Police Department Crime Scene Facility

Orlando, Florida

The City of Orlando Police Department Crime Scene Facility consist of an 80,000 SF facility which is now a state-of-the-art building.

The project entailed renovation of an existing facility to accommodate the modern needs of the department's Crime Scene Unit. Pre-construction included a deep-dive into the existing conditions of the facility and reviewing as-builts. Close work with the architects was necessary to ensure the existing structure would be able to be converted and to ensure construction stayed within budget. The facility includes:

- Secure Property and Evidence Unit Storage
- Crime Scene Unit's processing labs, training components, and miscellaneous storage spaces
- Vehicle processing labs
- 26% M/WBE Participation
- Energy efficient envelope construction, energy efficient lighting and HVAC, and environmentally responsible interior finish materials
- LEED[®] Silver



Owner's Representative

Corey Knight Project Management Division City of Orlando Public Works 400 S. Orange Ave. Orlando, FL 32801 321-229-0273

> Project Size 22,000 SF

Project Cost \$4,950,000

Completion Date June 2018

Team Members Involved

Robert High Orrie Feitsma Bill Mees

City of Orlando Code Enforcement & Permitting Facility Orlando, Florida

This building is suitable to accommodate up to 72 staff members and 10 supervisors. The facility has a reception / administration area along with break areas, storage, restrooms, and conference rooms in order to accommodate everyone's needs. The conference area has an operable partition wall allowing it to open to the break area for a larger meeting space. The Archives Records Warehouse is 15,000 SF and has office space for one staff member and a microfilm storage vault. The warehouse has storage for a 10 year projected growth allowance for 26,000 storage boxes as well as approximately 400 plans boxes.

This building was the City of Orlando's first Net Zero building due to its photovoltaic panels on the roof.





H. J. High's Role Public Safety Consultant

Owner

City of Ft. Lauderdale 1300 Broward Blvd. Fort Lauderdale, FL 33312

> Project Size 196,000 SF

Project Cost \$140,000,000

Completion Date TBD

Team Members Involved

Robert High Orrie Feitsma JP Hurd Dave Long Bill Mees

City of Ft. Lauderdale Police Department Headquarters *Ft. Lauderdale, Florida*

H. J. High, in association with Moss & Associates, is currently in pre-construction with the city. Construction is expected to begin Summer 2023. The new Police Headquarters is anticipated to be approximately 196,000 SF in total size, with a multilevel parking garage for approximately 400 vehicles. It is anticipated that the Headquarters building would be three – four stories in height.

The facility is a risk category IV structure and must be CAT 5 hurricane rated and include all functions including but not limited to: office spaces, gun range (which may be located within the new facility, a separate standalone structure and or be integrated into a parking garage structure) interview / polygraph booths, training rooms, community room, property and evidence, quartermaster, patrol divisions, CID unit, real time crime center (RTCC), holding cells with processing area w/ sally port, administration, gym/ physical agility, roll call, full kitchen, conference space, all associated support areas such as IT, maintenance etc.; a multi-level parking structure with high first floor with electrical power outlets to store and charge larger vehicles, flagpoles and an officer memorial at the front entrance, ability to display historical vehicles in the front atrium, glass cases to display historical artifacts, emergency operations center (EOC), a data center, and a public safety radio tower.



H. J. High's Role Public Safety Consultant

Owner

City of Hollywood 3441 Hollywood Blvd. Hollywood, FL 33021

> Project Size 138,906 SF

Project Cost \$57,698,250

Completion Date TBD

Team Members Involved

Robert High Orrie Feitsma JP Hurd Dave Long

City of Hollywood Police Department Headquarters

Hollywood, Florida

H. J. High, in association with Moss & Associates, is currently in pre-construction with the city. Construction is expected to begin early 2024. The new Police Headquarters is anticipated to be approximately 120,000 SF (main building and support building on opposite sides of a parking garage) in total size, with structured parking for approximately 360 vehicles and a high first floor bay for large vehicle storage. The facility will include all functions including training and gun range, property and evidence, quartermaster, patrol, holding cells, detective units, recruitment, administration and public information.

The scope of work will include site development, off site roadwork and demolition of the existing Police Headquarters building. The project will seek LEED Silver Certification. The new Police Headquarters will be situated directly south of the existing Police facility facing South Park Road; the proposed parking garage will be adjacent to the main building, and the support building will be located adjacent to the garage.



Owner's Representative

Scott Taylor, Chief of Police Palmetto Police Department 1115 10th Street W. Palmetto, FL 34221

> Project Size 23,172 SF

Project Cost \$9,670,000

Completion Date July 2023

Team Members Involved

Robert High Orrie Feitsma JP Hurd Ken Tucker

City of Palmetto Police Department Headquarters

Palmetto, Florida

The new Palmetto Police Department Headquarters will be a single story, state-of-theart facility designed to replace the current, aging headquarters.

With a very limited budget, we collaborated with the design team to focus on the needs of the city, without cutting necessary components. Through value engineering and proper planning, we were able to give them a facility that will serve them for generations without breaking their budget.

It will be a hardened facility meeting enhanced design requirements. Located in a coastal community, the facility will be designed to withstand the winds of a class 4 hurricane and function as an emergency operations center. The facility will include multipurpose rooms to support training or emergency operations, including a media briefing area, support for current forensic technology and room for processing and storage of evidence, housing of a data center to support IT services and can maintain functions as an Emergency Operations Center.



Owner's Representative

John Fitzgibbon, Town Engineer Town of Windermere 614 Main Street Windermere, FL 34786

> Project Size 14,531 SF

Project Cost \$5,200,000

Completion Date December 2021

Team Members Involved

Robert High Orrie Feitsma Jay Wahl Greg Wiedenbeck

Town of Windermere Police Department Headquarters & Town Facilities

Windermere, Florida

This facility not only houses the police department, but the operational offices and public works for the town as well. It is a great example of building specifically to a town's needs.

Pre-construction services included creating temporary facilities for the existing police department and town facilities and providing all utilities for it. In addition, care had to be taken to preserve some historic trees that were on the property while reusing some of the materials from the old facility.

Windermere residents are, and have been, involved in the process since the beginning. The facility was designed and built to be a central hub for the entire town. The part of the structure designated for the Police Department is a high-tech, hardened structure, while still maintaining the look and culture of the town. It has the modern amenities expected from a 21st Century police station, but specifically suited for the operations of the town.

The Town Facilities portion has additional security, but will remain open and inviting to the public.

Tab Three | Qualifications of Firm



H. J. High's Role Construction Manager

Owner's Representative

Tom Connery Division Manager City of Orlando 400 South Orange Ave. Orlando, FL 32801 407-246-3751

> Project Size 3,000 SF

Project Cost \$400,867

Completion Date December 2012

Team Members Involved Robert High

City of Orlando Police Department Metrowest Substation Orlando, Florida

The Orlando Police Department Metrowest Substation is an adaptive re-use of an existing bank building. The project consisted of the renovation to approximately 3,000 SF with an adaptive budget for a design-build approach.

As an innovative and significant cost-savings measure, the existing bullet proof glass protecting the bank tellers was re-used to provide the same level of protection for the reception area. Our team proposed to the City that the existing structure could be expanded to accommodate the Police Department's programmatic needs which exceeded the current structure's square footage, while still maintaining the City's budget. This approach proved to be instrumental in the success of the project meeting the needs of the Police Department.



Owner's Representative

Tom Connery Division Manager City of Orlando 400 South Orange Ave. Orlando, FL 32801 407-246-3751

> **Project Size** 5,400 SF

Project Cost \$466,919

Completion Date May 2018

Team Members Involved

Robert High Orrie Feitsma

City of Orlando Police Equestrian Facility

Orlando, Florida

The Equestrian Facility for the Orlando Police Department's Mounted Patrol Unit is situated on a 2.5 acre site across from the new Orlando Police Department Crime Scene Facility. The facility contains a new, fully outfitted 5,400 SF eight-stall stable with administrative and support space, and a connected wash wing. It houses the Orlando Police Department's six Percheron/Thoroughbred mix horses. The complex also includes on-site exercise and training facilities.









H. J. High's Role

Construction Manager

Owner's Representative

Tom Connery Division Manager City of Orlando 400 South Orange Ave. Orlando, FL 32801 407-246-3751

> Project Size 12,500 SF

Project Cost \$1,400,000

Completion Date May 2005

Team Members Involved Robert High

Orange County Fire/Rescue Hangar Co. II

Orlando, Florida

The Orange County Fire / Rescue Hangar located at the Orlando Executive Airport is a 12,500 sf facility incorporating 7,500 sf of hangar space as well as 5,000 sf of office space and administration facilities.

The facility includes a large aircraft hangar as well as five helipads. As a functioning Fire/Rescue facility, it has all the amenities expected to accommodate an appropriate crew. With restrooms, kitchen, workout facility, sleeping quarters for pilots and crew and a conference room.

The hangar is used 24 hours a day, 7 days a week, 365 days a year in support of not only the Sheriff's Office, but all law enforcement, fire, and emergency medical service organizations in Orange County, as well as mutual aid in support of organizations inside and outside the county, such as the U.S. Coast Guard and neighboring counties on request.



Recently Awarded Projects

Pinellas Park Public Safety Campus

The Public Safety Campus consists of approximately two (2) acres for the new police station, with the balance of the work within the footprint of the existing police station, or as drawn plans dictate. Phase 1 of the construction project inludes renovations of the existing police station. Phase 2 of the project, subsequent renovations of the existing Police Station, will consist of remodeling the 1st floor of the existing Police Station into a Fire Station, with Fire Administration offices in the above floors.

City of Port St. Lucie Police Training Facility

The project consists of a new two-story, 41,620 gross square footage police training facility. The training facility program defines a two-story building to house the program. The first floor is for the training and support activities and includes a 20-lane indoor firing range, sixty (60) person auditorium style multi-purpose room, two (2) additional multipurpose rooms, office area and additional support spaces. The second floor is defined as future office space and has been included to provide future growth space for the city.





City of Orlando 4 New Fire Stations

The City of Orlando intends to design/build up to four Fire Stations, primarily located in the southeast Orlando. The fire stations will likely be approximately 10,000-15,000 sq. ft. in size, three – four bays, one story (however a two story design may be considered if there are site constraints and additional safety measures included), including onsite solar, and the associated parking, stormwater, landscaping and other site infrastructure requirements.

City of Orlando Southeast Government Services Building and Police Substation

The SEGS building will be a multiuse facility. The building uses include a reception area with vending machines, public restrooms, the District 1 Commissioner's offices, workspace for Code Enforcement and Permitting Services personnel, multiple public meeting spaces (the largest with a catering kitchen) and an Orlando Police Department ("OPD") substation with a secure parking area, separate secure ingress and separate break, locker, and restroom facilities from the public portion of the SEGS building.





Executive Leadership

CHAIRMAN Steve High PRESIDENT Robert High VICE PRESIDENT Bart Sontag VICE PRESIDENT OF PRECONSTRUCTION Orrie Feitsma

Office Staff

ACCOUNTING

Darlene Provance Janine Bovasso Mark Tabaka

COMMUNICATIONS

Shawn Straight Meghan Cotton Chloe Mullaney

Construction Staff

PROJECT MANAGERS Lori Baker Liz Buske JP Hurd

Ed Ribachonek Jay Wahl

ASSISTANT PROJECT MANAGER Lisa Rivera

ASSISTANT PROJECT MANAGER INTERN Tom Bush

PROJECT ADMINISTRATORS

Krystal Neville Camie Bentley Kelsey Grigson Ashley Grimes Cindy Jeffery Becky Kozloski Nancy Whitmore

ESTIMATING AJ Johnson Aimee Orozco

ADMINISTRATIVE Prue Lewis

SUPERINTENDENTS

Mike Bontempo Mark Brooks Derrick Cloud Dave Long Ruby Mann David McCrimon Jeff McGee Bill Mees Ken Tucker Greg Wiedenbeck

FOREMEN

Esteban Quirola Will Mees

SAFETY DIRECTOR Cindy Spiropoulos

PROJECT ENGINEER Michael Vinson

Current Project Name	nt Project Name Owner Contract Amount		Scheduled Completion Date
Orlando Fire Station 6	City of Orlando	\$9,400,000	TBD
Orlando Fire Station 11	City of Orlando	\$9,400,000	Fall 2023 75%
City of Pinellas Park Public Safety Campus	City of Pinellas Park	Est. \$25,000,000	TBD
City of Orlando 4 New Fire Stations	City of Orlando	TBD	TBD
City of Port St. Lucie Police Training Facility	City of Port St. Lucie	Est. \$20,900,000	TBD
4 Roots Farm Campus Education Building	4 Roots	\$5,200,000	Early 2024 55%
Pet Alliance of Greater Orlando Animal Shelter	Pet Alliance of Greater Orlando	Est. \$14,000,000	TBD
City of Orlando Southeast Government Services and Lake Nona Library	City of Orlando	Est. \$14,000,000	TBD
OCLS Horizon West Library	Orange County Library System	Est. \$8,000,000	Early 2025
Everest Ocoee Rehabilitation Hospital	Everest Realty Thirteen, LLC	\$24,000,000	Fall 2023 70%
Everest Auburndale Rehabilitation Hospital	Everest Realty Thirteen, LLC	\$24,000,000	Spring 2024
Everest Pinellas Park Rehabilitation Hospital	Everest Realty Thirteen, LLC	\$24,000,000	Spring 2024

Current Company Workload

By having several Project Managers and Superintendents assigned to the City of Gainesville, we are able to assign personnel based off scheduling of other ongoing projects. At the time of any Gainesville project, the personnel chosen will be intentional. You will have a dedicated, experienced team no matter what.

Completed Projects - Last Three Years- As of early 2023

Completed Project Name	Owner	Contract Amount	Completed	
Palmetto Police Department Headquarters	City of Palmetto	\$8,000,000	July 2023	
Orlando Tennis Centre	City of Orlando	\$5,500,000	June 2023	
Windermere Town Facilities	Town of Windermere	\$5,200,000	December 2021	
Cocoa Beach Police Headquarters	City of Cocoa Beach	\$9 Million	October 2021	
First Baptist Church of Orlando: Children's Ministry	First Baptist Church of Orlando	\$8,333,406	October 2020	
Volusia County School: Chisholm Elementary School	Volusia County Schools	\$17,521,160	September 2020	
Grove Bible Chapel	Grove Bible Chapel	\$4,244,893	September 2020	
Orlando Fire Station 9	City of Orlando	\$5,900,000	August 2020	
Kissimmee Public Safety Training Facility	City of Kissimmee	\$9.84 Million	July 2020	
City of Boynton Beach Police Department Headquarters	City of Boynton Beach	\$20,235,586	July 2020	
City of Boynton Beach Fire Station #1	City of Boynton Beach	\$4,800,000	June 2020	
Gatorland Commissary	Gatorland	\$772,538	May 2020	
Discovery Church	Discovery Church	\$7,572,459	February 2020	
Martin's Famous Pastry Shoppe	Martin's Famous Pastry Shoppe, Inc. Chambersburg, PA	\$17,345,828	August 2018	
Lucerne Parking Garage	HCPI/Tennessee, LLC Franklin, TN	\$8,026,046	August 2018	
City of Orlando Code Enforcement Facility	City of Orlando	\$4,563,055	May 2018	
MCO Hangar B	Atlantic Aviation	\$3,977,790	April 2018	





Litigation

In H. J. High's 87 years of business we have never been involved in litigation, claims or contract disputes with a client which have been finalized or decided by a court of law.

H. J. High has never been removed or relieved from a contract or duties on a project. We have never defaulted on a contract or had a bond recalled. We have not been assessed liquidated damages or delay damages.

H. J. High values a culture of honesty and nurturing good relationships with our clients. Our lack of litigiation since our inception 87 years ago is a testiment to how our staff treat our clients and handle any curveballs that may arise throughout the course of a project. We are invested in the clients' satisfaction with the process. There are a lot of contractors that keep lawyers on hand in anticipation of conflict. H. J. High takes the approach of excellent customer service and an uplifting company culture that encourages all employees to keep clients' best interests in mind.

THE TOWN OF Hindermere **Tab Four Required Documents**

Bid Number: PWDA-230055-DH
Bid Name: Public Safety Facilities Construction Manager at Risk

ACKNOWLEDGMENT: Each Proposer shall acknowledge receipt of this Addendum No. 1 by his or her signature below, **and a copy of this Addendum to be returned with proposal.**

CERTIFICATION BY PROPOSER

The undersigned acknowledges receipt of this Addendum No. 1 and the Proposal submitted is in accordance with information, instructions, and stipulations set forth herein.

PROPOSER:	H. J. High Construction
BY:	- to the
DATE:	July 12, 2023

Addendum #1-2



June 21, 2023

City of Gainesville Purchasing Division c/o Diane Holder 200 E University Ave. Gainesville, FL 32601

Re: H.J. High Construction Company #PWDA-230055-DH Public Safety Facilities Construction Manager at Risk

Dear Ms. Holder:

It has been the privilege of Federal Insurance Company (Chubb) to provide surety bonds on behalf of H.J. High Construction Company for over forty years. H.J. High is one of the oldest and most reputable General Contractors in the state of Florida, and we foresee no issue providing single project bonds of \$50,000,000 and an aggregate uncompleted backlog of \$100,000,000. Federal Insurance Company is one of the financially strongest sureties in the world, with an A++ (Superior) rating, a financial size category of XV (\$2 billion or greater) by AM Best, and has a US Treasury Limit of over \$445 Million.

If H.J. High Construction Company is awarded a contract for the referenced project and requests that we provide the necessary Performance and/or Payment Bonds, we will be prepared to execute the bonds subject to our acceptable review of the contract terms and conditions, bond forms, appropriate contract funding and any other underwriting considerations at the time of the request.

Our consideration and issuance of bonds is a matter solely between H.J. High Construction Company and ourselves, and we assume no liability to third parties or to you by the issuance of this letter.

We consider H.J. High to be amongst our strongest and most capable clients, and trust that this information meets with your satisfaction. If there are further questions, please feel free to contact me.

Sincerely,

William J. Palmer Attorney-In-Fact

WJP/aw

1411 Edgewater Drive, Suite 104 • P.O. Box 540689 • Orlando, FL 32854-0689 Phone (407) 841-2686 • Fax (407) 841-2688

Commercial Insurance • Surety Bonds • Personal Insurance • Employee Benefits • PEO

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gra	nted with respect to General Liab	ility inclu	uding completed opera	ations i	if required	by written	contract			
per endorsement "Contractor's Blanket Additional Insured Endorsement," Form #CG7048 1015. Additional										
Ins cor	ured primary and non-contributor tract per endorsement per "Cont	y is grar ractor's l	nted with respect to Ge Blanket Additional Insu	eneral L ured Er	Liability if r	equired by nt" Form #C	written G7048 1015.			
(Se	e Attached Descriptions)									
CE	TIFICATE HOLDER			CANCE	ELLATION					
City of Gainesville Purchasing Division				SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.						
C/o Diane Holder 200 E University Avenue AUTHORIZED REPRESENTATIVE										
Gainesville, FL 32601						-				

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ACORD 25 (2016/03) 1 of 2 #S32395495/M31239740

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DESCRIPTIONS (Continued from Page 1)

Blanket Waiver of Subrogation applies to General Liability if required by written contract per "Contractor's General Liability Extension Endorsement" Form #CG7289 0417.

Additional Insured status is granted with respect to Automobile Liability if required by written contract per "Florida Advantage Commercial Automobile Broad Form Endorsement," Form # CA7171 0508.

Blanket Waiver of Subrogation applies to Automobile Liability if required by written contract per "Florida Advantage Commercial Automobile Broad Form Endorsement," Form # CA7171 0508.

Blanket Waiver of Subrogation is granted with respect to Workers Compensation if required by written contract per endorsement Waiver of Our Right to Recover from Others Endorsement, form WC0000313 04/84.

Umbrella is Follow Form providing excess liability over General Liability, Automobile Liability, and Employer's Liability limits shown.

SAGITTA 25.3 (2016/03) 2 of 2 #S32395495/M31239740



Form (Rev. October 2018) Department of the Treasury Internal Revues Service Begartment of the Treasury Internal Revues Service Go to www.irs.gov/FormW9 for instructions and the latest information.							Give Form to the requester. Do not send to the IRS.				
	1 Name (as shown	on your income tax return). Name is required on this line; do not leave this line blank.									
	H. J. HIGH CO	NSTRUCTION COMPANY									
	2 Business name/d	isregarded entity name, if different from above									
on page 3.	3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.							tions (codes apply only to ntities, not individuals; see ns on page 3):			
i Se	single-membe	r LLC			Exer	npt p	ayee coo	de (if	any)_		
tion	☐ Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ►										
Print or	Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.						cemption from FATCA reporting ode (if any)				
Scit	Other (see instructions)							(Applies to accounts maintained outside the U.S.)			
Spe	5 Address (number, street, and apt. or suite no.) See instructions. Requester's name						and address (optional)				
ee	1015 W. AMELIA STREET										
S	6 City, state, and ZIP code										
	ORLANDO, FL 32805										
	7 List account number(s) here (optional)										
Par	t Taxpay	er Identification Number (TIN)									
Enter	your TIN in the app	ropriate box. The TIN provided must match the name given on line 1 to avo	oid So	cial s	security	num	ber				
backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (SIN). If you do not have a number, see How to get a											
TIN, la	ater.	on nach meanach (),,,	or								
Note: If the account is in more than one name, see the instructions for line 1. Also see What Name and Employer identification						tion num	nber				
Number To Give the Requester for guidelines on whose number to enter. 5 9 - 0 7 7 4 6							0	6			
Par	Certific	ation				1		_	-		

Under penalties of perjury, I certify that:

- 1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- 2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- 3. I am a U.S. citizen or other U.S. person (defined below); and
- 4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ►	Jallin B	Trovance	Date ►	7/14/2023	
	0.0. person	June e	Vierter			

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

Form 1099-INT (interest earned or paid)

Form 1099-DIV (dividends, including those from stocks or mutual funds)

- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other
- transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property) Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

Cat. No. 10231X

Form W-9 (Rev. 10-2018)